County of Beaver, Pennsylvania

COMPREHENSIVE ANNUAL FINANCIAL REPORT For the Fiscal Year Ended December 31, 2003

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BEAVER COUNTY GOVERNMENT ELECTED OFFICIALS

BOARD OF COMMISSIONERS: DAN DONATELLA, CHAIRMAN

JOE SPANIK

CHARLES A. CAMP

CLERK OF COURTS: JUDY R. ENSLEN

CONTROLLER: RICHARD W. TOWCIMAK

CORONER: WAYNE N. TATALOVICH

DISTRICT ATTORNEY: DALE FOUSE

PROTHONOTARY: NANCY C. WERME

RERCORDER OF DEEDS: JANICE JESCHKE BEALL

REGISTER OF WILLS: CAROL R. FIORUCCI

SHERIFF: FELIX A. DeLUCA, JR.

TREASURER: CONNIE T. JAVENS

JURY COMMISSIONERS: DOROTHY COLELLA

NANCY LOXLEY

COURT OF COMMON PLEAS: HON. ROBERT E. KUNSLEMAN

HON. JOHN D. McBRIDE HON. GEORGE E. JAMES HON. C. GUS KWIDIS HON. RICHARD MANCINI HON. JOHN P. DOHANICH

DISTRICT JUSTICES: HARRY E. KNAFELC 36-01-01

DONALD EILER 36-01-02 JAMES DIBENEDETTO 36-01-03 **EDWARD C. HOWE** 36-02-01 MARTIN V. SCHULTE 36-02-02 36-03-01 **JOHN ARMOUR** C. DOUGLAS LOUGHNER 36-03-02 JANET SWIHART 36-03-04 JOSEPH ZUPSIC 36-03-03

DEPARTMENT MANAGERS

ED COLONNA

VACANT

TOM KING

WILLIAM MUNS

CHARLES RAABE

TERRY BRUCE

DAN SANTIA

ADULT PROBATION

AIRPORT BETH LaVALLE ALLENCREST ROBERT ROSE ASSESSMENT/TAX CLAIM MICHAEL KOHLMAN FRIENDSHIP RIDGE WILLIAM JUBECK* JOANN CLARKE **CHIEF CLERK** CHILD CARE CHOICES **JOE PIROLI** COMMUNITY DEVELOPMENT LISA SIGNORE (ACTING) **CONSERVATION DISTRICT** JOHN SCHERFEL **COURT ADMINISTRATOR** JOSEPH CABRAJA DOMESTIC RELATIONS **JOE SIGNORE ELECTIONS BUREAU DORENE MANDITY EMERGENCY SERVICES WES HILL** FINANCIAL ADMINISTRATOR **ROB CYPHERT** DEPARTMENT OF PUBLIC WORKS **JAMES CAMP HUMAN RESOURCES** RICHARD DARBUT INFORMATION TECHNOLOGY FRANK SIGNORE JAIL WARDEN WILLIAM SCHOUPPE JUVENILE PROBATION **DEBORAH KUNSELMAN** LAW LIBRARY **BETTY DENGEL** LIBRARY COMMISSION **DIANE AMBROSE** MENTAL HEALTH/MENTAL RETARDATION GERARD MIKE MICROGRAPHICS CHARLES HILT OFFICE ON AGING **BRANDON JAMES** PLANNING COMMISSION FRANK MANCINI **PUBLIC DEFENDER** JOSEPH BUDICAK

PURCHASING/MAILROOM

VETERANS ADMINISTRATION

RECREATION

VICTIM SERVICES

WASTE MANAGEMENT

WEIGHTS AND MEASURES

^{*} Contract with The Medical Center, Beaver.

ELECTED OFFICIALS

BOARD OF COMMISSIONERS

The Board of Commissioners are the chief executive officers of the County. They are responsible for all legislative and administrative functions of the County.

CLERK OF COURTS

The Clerk of Courts is the chief clerk of the Court of Common Pleas. The Clerk of Courts is responsible for maintaining court records and collecting all court related fines and fees.

CONTROLLER

The Controller is the chief financial officer of the County who is responsible for supervising the budget, financial reporting, auditing, accounts payable and payroll. In addition, the Controller sits on many boards and is responsible for many administrative functions relating to those boards.

CORONER

The Coroner is responsible for inquiries/inquests relating to wrongful and/or suspicious deaths for the County.

DISTRICT ATTORNEY

The District Attorney is the chief prosecutor for the County.

PROTHONOTARY

The Prothonotary is responsible for maintaining court records and filings relating to divorce, civil cases, filing financial statements, liens and issuing passports.

RECORDER OF DEEDS

The Recorder of Deeds is responsible for the official filing of all property transfers within the County. This includes recordation of mortgages as well as deeds for properties sold.

ELECTED OFFICIALS – (Continued)

REGISTER OF WILLS

The Register of Wills is responsible for issuing marriage licenses, legal filings of estates and collecting estate taxes.

SHERIFF

The Sheriff is the chief law enforcement officer for the County.

TREASURER

The Treasurer is responsible for collecting taxes levied by the County, investing County funds and issuing licenses for small games of chance and dog permits.

JURY COMMISSIONERS

The Jury Commissioners are responsible for the jury selection process for the Court of Common Pleas.

COURT OF COMMON PLEAS

There are six judges that preside over the Court of Common Pleas within Beaver County. They are responsible for hearing cases and legal decisions in addition to overseeing the Court system of Beaver County.

DISTRICT JUSTICES

There are nine District Justices within Beaver County that are established by district. They are responsible for arraignments, hearing minor claims, and traffic violations for Beaver County.

DEPARTMENT DESCRIPTIONS

ADULT PROBATION

This office administers the probation procedures as established by the Court system. The office is responsible for monitoring adult individuals who are serving court-mandated probation in addition to administrating state and federal grants that are received for such purposes.

AIRPORT

This department is responsible for the safe and efficient operation of the Beaver County Airport. This includes enforcing Federal Aviation Administration policies and administrating grants that are in effect for various airport projects.

ALLENCREST JUVENILE DETENTION CENTER

The center operates within guidelines as established by the court system pertaining to juveniles. This center houses and monitors juveniles while providing necessary counseling as required by the courts.

ASSESSMENT / TAX CLAIM

This office is responsible for enforcing taxes levied by the Board of Commissioners for real estate. It assesses all properties within the County and manages the tax system.

CENTRAL TELEPHONE

This department is responsible for the maintenance and operation of the telephone communication system for the County. This department is under the management of the Chief Clerk.

CHIEF CLERK

The Chief Clerk is an administrative assistant to the Board of Commissioners.

CHILD CARE CHOICES

This department is responsible for the managed care program for children within Beaver County and it administers the grant programs that are established for those purposes by the Commonwealth and Federal government.

<u>DEPARTMENT DESCRIPTIONS</u> - (Continued)

CHILDREN AND YOUTH SERVICES

This agency oversees the programs which the County provides under grants awarded by the Commonwealth and Federal governments for the welfare of children. The agency provides families as well as children with various services such as counseling and foster care.

COMMUNITY DEVELOPMENT

This department is responsible for the administration of Federal and Commonwealth grants that are provided to the County for various programs. These programs assist in private and public development and improvement such as main street renovations and infrastructure repairs.

CONSERVATION DISTRICT

The agency is responsible for environmental and soil erosion programs for the County. The agency is also responsible for the administration of grant programs awarded through Federal and Commonwealth governments.

COURT ADMINISTRATOR

This administrative office of the Court manages the Court system within Beaver County. This entails all activities and responsibilities of the Court system, as well as the offices that are responsible for those activities.

INFORMATION SERVICES

This office is responsible for managing information services which are provided for the County. The department provides technical services and support for various hardware and software programs in operation as well as communication systems. The department also directs the central telephone system.

DEPARTMENT OF PUBLIC WORKS

This department manages various County projects, parks, road maintenance, rodent control, buildings and grounds and minor repairs.

DOMESTIC RELATIONS

This court related office is responsible for providing and managing services that are under the auspices of the Court system regarding domestic (family) problems and court situations.

DEPARTMENT DESCRIPTIONS - (Continued)

ELECTIONS BUREAU

This office is responsible for all activities involving primary, general and special elections within Beaver County.

EMERGENCY SERVICES

This office is responsible for managing and administrating all activities that pertain to emergency situations affecting Beaver County. The 911 Center of Beaver County is under this jurisdiction.

FINANCIAL ADMINISTRATOR

This individual is responsible for the preparation of the County's budget.

JAIL

The jail serves as a detention center for individuals awaiting trial or sentenced to serve time for minor violations or on work release programs mandated by the Court.

HUMAN RESOURCES

This department is responsible for all activities pertaining to human resources for Beaver County. Included in this array of services are employee hiring, discharge, rehabilitation efforts, administrating EEOC compliance, and labor relations activities.

LAW DEPARTMENT

This department acts as general legal counsel for the County. They directly report to the Board of Commissioners but assist all county offices and departments with legal expertise.

LIBRARY COMMISSION

The commission administers the library system of Beaver County. The system is composed of ten member libraries and a bookmobile. Each library is responsible for managing its own budget and is supported by Federal, Commonwealth, and County funds.

MAIL ROOM

This department is responsible for mail distribution for the County.

DEPARTMENT DESCRIPTIONS – (Continued)

MENTAL HEALTH/RETARDATION

This agency provides services for individuals needing assistance due to dependencies or addictions to controlled substances and alcohol abuse. The services provided are mental health, mental retardation, and drug and alcohol programs in forms of self-help and advocacy organizations. They also provide counseling, case management, prevention/intervention, outpatient and inpatient services, and treatment. The agency is able to provide such services through grants offered by Federal, Commonwealth and County funding.

MICROGRAPHICS

This department provides microfilming services and record assistance to all Beaver County offices.

OFFICE ON AGING

This agency is responsible for administrating all programs provided by Beaver County to senior citizens. The types of services include but are not limited to: information and referral, care management, homemaker service, personal and attendant care, adult day care, respite care and ombudsman services. This agency is able to provide services through funding provided by the Federal, Commonwealth, and County governments.

PUBLIC DEFENDER

The Public Defender is responsible for providing legal services to indigent individuals as required by the Courts.

PURCHASING

This department is responsible for all procurement for the County. In addition, it is responsible for maintaining all records for fixed assets.

RECREATION AND TOURISM PROMOTION

This department is responsible for administrating all recreational programs offered by the County, management of County recreational facilities, and promoting tourism within the County.

<u>DEPARTMENT DESCRIPTIONS</u> - (Continued)

VETERANS AFFAIRS

This department provides services and information to veterans and their families concerning benefits and it administers the Federal, Commonwealth, and County laws pertaining to burial of deceased veterans and their spouses.

VICTIM WITNESS

This department operates under the auspices of the District Attorney's Office. It provides assistance to individuals that had been victimized by a crime or witnessed a crime.

WASTE MANAGEMENT

This department manages the recycling program for Beaver County.

WEIGHTS AND MEASURES

This department is responsible for the testing and review of all weighing and measuring devices both public and private within Beaver County and offering the necessary certifications of compliance.

MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the County of Beaver (the "County"), we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County for the fiscal year ended December 31, 2003. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

Financial Highlights

- The County's real property tax was maintained at 15.7 mills for a second consecutive year.
- Financial information for the Community College of Beaver County is presented along with the County's financial statements for the first time (Note A). The County helped fund the operations of the College by providing \$2.1 million during the year.
- The County owned nursing facility, Friendship Ridge, incurred a \$4 million loss during the year.
- In the face of continuing economic difficulties, tax revenues increased by approximately \$1.7 million.
- The County maintained an investment grade bond rating of AAA insured from Standard & Poor.
- Operating grants and contributions for governmental activities increased approximately \$7.2 million.
- Investment income for governmental and business-type activities decreased approximately \$0.55 million from the prior year and \$2.55 million from two years ago.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the County's basic financial statements. The County's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The *government-wide financial statements* are designed to provide readers with a broad overview of the County's finances, in a manner similar to a private-sector business.

The statement of net assets provides information showing the status of the County's financial position at year-end. It reports the availability of assets for future use and is

an important management tool in financial planning. The statement distinguishes those assets used exclusively with regards to government operation versus those assets committed to the business operation of government.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods, such as uncollected taxes, earned but unused vacation leave, accrued interest on long-term debt, accrued payroll, and intergovernmental receivables.

Both of the government-wide financial statements distinguish functions of the County that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the County are general government, judicial, public safety, public works and enterprise, culture, recreation, conservation, and human services. The business-type activities of the County are Friendship Ridge, Emergency Services, and Health Choices.

The government-wide financial statements include not only the County itself (known as the *primary government*), but also two legally separate entities, the Beaver County Transit Authority and the Community College of Beaver County, for which the County provides subsidies and appoints their boards. Financial information for these *component units* are reported separately from the financial information presented for the primary government itself.

The government-wide financial statements can be found on pages 33-36 of this report.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. This fund grouping is used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions.

Immediately following both the governmental funds' balance sheet and the governmental funds' statement of revenues, expenditures, and changes in fund balances, a statement is presented that provides a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The County maintains sixteen individual governmental funds. Information is presented separately in the governmental funds' balance sheet and in the governmental funds' statement of revenues, expenditures, and changes in fund balance for the General Fund, Mental Health / Mental Retardation, Children & Youth, and the 1996 Bond Issue, all of which are considered to be major funds. Data from the other twelve governmental funds are combined into a single aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining schedules elsewhere in this report. The County adopts an annual appropriated budget for its governmental funds.

The basic governmental funds financial statements can be found on pages 37-42 of this report.

Proprietary funds. The County maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The County uses enterprise funds to account for Friendship Ridge, Emergency Services, and Health Choices. Internal service funds are an accounting device used to accumulate and allocate costs internally among the County's various functions.

The County uses an internal service fund to account for the medical benefits of the County's employees. Because this service predominantly benefits governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary funds' financial statements provide separate information for Friendship Ridge and for Health Choices, both of which are considered to be major funds of the County, and for Emergency Services, which is a non-major fund. The proprietary funds' financial statements also provide separate information for the County's internal service fund.

The basic proprietary funds' financial statements can be found on pages 43-48 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefits of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the County's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 49-50 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the financial statements can be found on pages 51-98 of this report.

Other information. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the County's progress in funding its obligation to provide pension benefits to its employees and budgetary comparison statements for the general fund and major special revenue funds which have been provided to demonstrate compliance with the budget.

Required supplementary information can be found on pages 99-103 of this report.

The combining schedules referred to earlier in connection with non-major governmental funds are presented immediately following the required supplementary information.

Combining and individual fund schedules can be found on pages 104-147 of this report.

Government-wide Financial Analysis

This analysis focuses on the Primary Government (see above). Separate financial statements for the County's component units, including their management's discussion and analysis, can be obtained from the component units at the addresses disclosed in Note A.

Analysis of Net Assets

Net assets are a useful indicator of a government's financial position. For the County, total assets exceeded liabilities by \$23,902,685 and \$38,860,639 at December 31, 2003 and 2002, respectively.

County of Beaver's Statement of Net Assets (in thousands)

The following is a summary of the County's Statement of Net Assets as of December 31, 2003 and 2002:

Governmental Activities Business-type Activities Totals

	2003	2002	2003	2002	2003	2002
Assets:						
Current and	\$ 24,375	\$ 34,270	\$ 20,174	\$ 28,013	\$44,549	\$ 62,283
Other Assets						
Capital Assets	76,077	76,770	13,498	13,436	89,575	90,206
	100,452	111,040	33,672	41,449	134,124	152,489
Liabilities:						
Long-Term	85,056	86,813	6,019	5,162	91,075	91,975
Liabilities						
Outstanding						
Other Liabilities	<u>13,394</u>	16,523	<u>5,752</u>	5,130	<u>19,146</u>	21,653
	98,450	103,336	11,771	10,292	110,221	113,628
Net Assets:						
Invested in Capital Assets, net of related debt	1,138	3,204	8,882	8,274	10,020	11,478
Restricted		-	7,128	11,902	7,128	11,902
Unrestricted	864	4,500	5,891	10,981	6,755	15,481
			-			
	\$ 2,002	\$ 7,704	\$ 21,901	\$ 31,157	\$ 23,903	\$ 38,861

A significant portion of net assets are largely restricted for specific legal purposes in the HealthChoices program

Changes in Net Assets

The County's net assets decreased by \$14,957,954 and \$9,977,755 for the years ended December 31, 2003 and 2002, respectively. The mix of County revenues remained essentially unchanged from 2002. Approximately 41% of the County's revenue came from grants and contributions, 38% for services provided, and 20% from taxes on real property. The corresponding figures for 2002 were 40%, 39%, and 20% respectively. The County's expenses cover a wide range of services. The largest share of expenses continues to be incurred for human services, HealthChoices and Friendship Ridge.

The following summarizes the County's Statement of Activities for the years ended December 31, 2003 and 2002.

County of Beaver's Statement of Activities (in thousands)

Governmental Activities Business-type Activities Totals

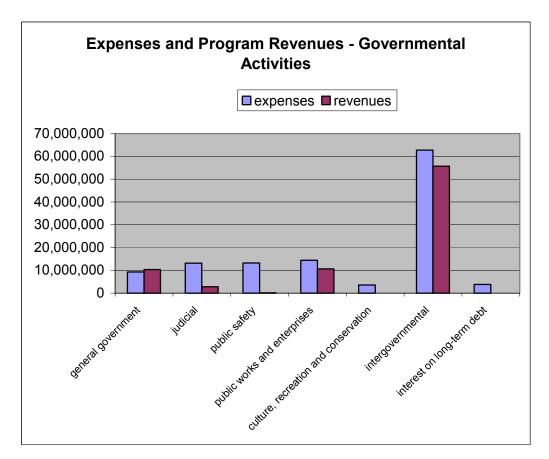
	Governmenta	ai Activities	business-typ	e Activities	Tota	<u> 118</u>
	2222	2022	0000	2000	2022	2022
	2003	<u>2002</u>	<u>2003</u>	2002	<u>2003</u>	2002
Program Revenues:	d 10 150	d 0 0 1 0	# # 2 200	4	d 60 760	d
Fees and Charges	\$ 10,460	\$ 9,940	\$ 53,300	\$ 51,766	\$ 63,760	\$ 61,706
Operating Grants and						
Contributions	70,376	63,124	-	-	70,376	63,124
General Revenues:			-			
Real Estate Taxes	32,829	31,173	-	-	32,829	31,173
Investment Income	987	1,344	146	340	1,133	1,684
Unrestricted Gifts			<u>5</u>	<u>13</u>	<u> </u>	<u>13</u>
	114,652	105,581	53,451	52,119	168,103	157,700
Program Expenses:						
General Government	9,268	10,109	-	-	9,268	10,109
Judicial	13,136	12,259	-	-	13,136	12,259
Public Safety	13,236	11,841	-	-	13,236	11,841
Public Works and						
Enterprises	14,429	14,272	-	-	14,429	14,272
Culture, Recreation						
and Conservation	3,536	3,349	-	-	3,536	3,349
Human Services	61,905	56,843	-	-	61,905	56,843
Miscellaneous	795	593	-	-	795	593
Interest Expense	3,845	3,922		_	3,845	3,922
Friendship Ridge	-	, -	45,551	41,826	45,551	41,826
Emergency Services	-	_	1,669	1,932	1,669	1,932
Health Choices	_	_	15,595	11,432	15,595	11,432
11002022 02201000						
Total Expenses	120,150	113,188	62,815	55,190	182,965	168,378
Total Elipelises	120,100	110,100	02,010	00,130	102,300	100,010
Deficiency						
Before Other Items						
and Transfers	(5,498)	(7,607)	(9,364)	(3,071)	(14,862)	(10,678)
dia italisiers	(0,150)	(1,001)	(5,001)	(0,071)	(11,002)	(10,070)
Gain (Loss) on Disposals	(96)	700	_	 	(96)	700
Transfers Out	(108)	(122)	_	<u> </u>	(108)	(122)
Transfers In	(100)	(122)	108	122	108	122
Change in Net Assets	(5,702)	(7,029)	(9,256)	(2,949)	(14,958)	(9,978)
Change in Net Assets	(3,702)	(1,049)	(5,430)	(4,373)	(17,500)	(2,210)
Net Assets Posinning	7 704	1/1 722	21 157	2/ 106	20 061	10 020
Net Assets – Beginning	7,704	14,733	31,157	34,106	38,861	48,839
Not Assets Ending	d 0.000	φ 7.704	d 01 001	φ 21 1 <i>F7</i>	ф <u>02.002</u>	d 20.061
Net Assets – Ending	\$ 2,002	<u>\$ 7,704</u>	<u>\$ 21,901</u>	\$ 31,157	<u>\$ 23,903</u>	\$ 38,861

Analysis of Changes in Net Assets

The County's net assets decreased by \$14,957,954 and \$9,977,755 for the years ended December 31, 2003 and 2002, respectively. This decrease is explained in the governmental and business-type activities discussion below.

Governmental Activities

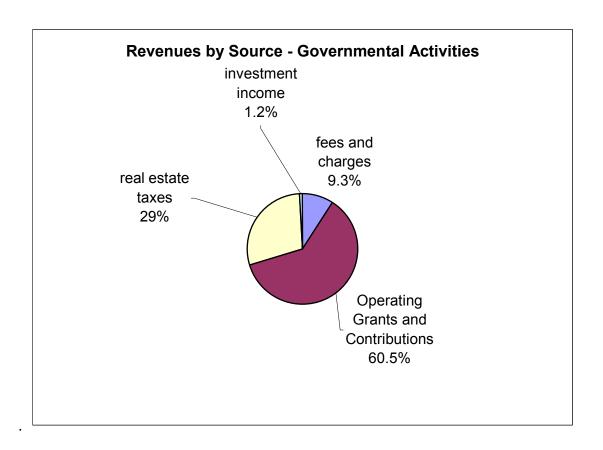
Governmental Activities decreased the County's net assets by \$5,701,847. Key elements of the decrease are a result of lower investment income and higher expenses for providing public safety and human services.



Increased salaries and responsibilities lead to an increase in the expenses net of revenues for the public safety function. Expenditures increased by \$1.39 million while revenues declined slightly.

In the human services function, increases in revenue of \$5.44 million were not enough to cover the increases in expense of \$5.06 million due to increased demand for services.

Due to declining interest rates, investment income fell approximately \$0.4 million during 2003.

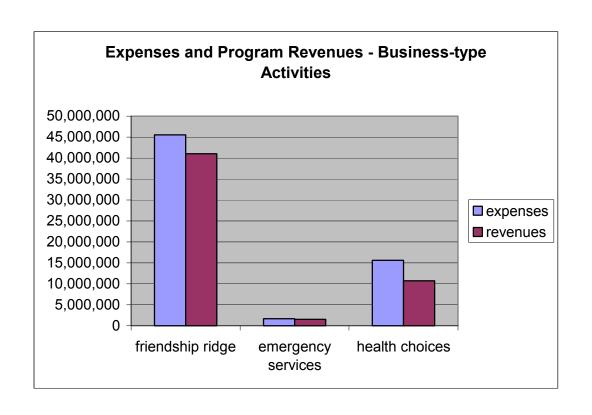


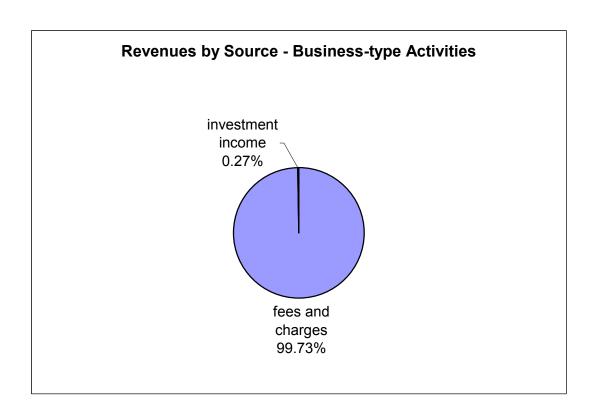
Business-type Activities

Business-type activities decreased the County's net assets by \$9,256,107 for the year ended December 31, 2003. The two major enterprise funds, HealthChoices and Friendship Ridge, each experienced decreases in net assets of over \$4.3 million.

The decrease in net assets for the HealthChoices program is due to an increase in demand for the services of this program without a corresponding increase in revenues and the expenditure of funds within approved reinvestment plans. The Commonwealth of Pennsylvania provides revenue for this program based on fixed rates which are dependent on the number of County residents enrolled in the program. Enrollment was largely unchanged during 2003.

Friendship Ridge incurred a loss for the second year in a row due primarily to continued pressure by the Federal Government to cut back on Medicare/Medicaid costs despite the increasing costs of providing medical services.





Financial Analysis of the County's Individual Funds

Governmental Funds

The focus of the County's Governmental Funds is to provide information on near-term inflows, outflows and balances of expendable resources. Such information is useful in assessing the County's financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the year.

At December 31, 2003, the County's Governmental Funds reported a combined ending fund balance of \$12,437,433, a decrease of \$5,440,823 in comparison to the previous year. \$11,735,229 of this total amount or 94% represents unreserved fund balance, which is available for spending at the County's discretion in the coming year.

The General Fund is the main operating fund for the County. Its fund balance decreased by approximately \$1 million during 2003 and \$1.5 million during 2002. This improvement was due to an increase in revenues of \$3.11 million and continuing efforts to control expenditures. The General Fund is discussed in more detail in the General Fund budgetary highlights section (see below).

The Mental Health / Mental Retardation fund decreased by approximately \$.35 million during 2003 and \$0.86 million during 2002. Intergovernmental revenues were less than budgeted amounts and it failed to keep pace with service costs. The County anticipates that the fund's current decrease will be recaptured during the coming year once the County is able to recognize revenues currently deferred.

The Children & Youth fund increased by \$0.5 million during 2003 as compared to a decrease of \$0.76 million during the prior year. This increase was primarily due to timing differences in intergovernmental revenues. The Children & Youth fund had a fund balance of \$0.81 million at December 31, 2003.

During 2003, the County continued to spend down the balance of the 1996 Bond Issue fund. The fund decreased by \$4.76 million during 2003 as compared to \$4.87 million during the prior year. The County had \$3.73 million in unreserved fund balance to spend on capital projects as of December 31, 2003.

The County's numerous nonmajor funds experienced a decrease in fund balance of \$0.46 million and \$0.69 million during 2003 and 2002, respectively. The main source of this decrease during the current year was the continued spending of the balances in the nonmajor capital project funds.

Proprietary Funds

The County's Proprietary Funds provide the same type of information found in the government-wide financial statements, but in more detail. Please refer to the analysis of the changes in net assets for business-type activities for a discussion of Friendship Ridge and the Health Choices program.

Fiduciary Funds

The County maintains Fiduciary Funds for the Pension Trust Fund and several agency funds. Net assets of the Pension Trust Fund increased by \$23,791,435 as compared to a decrease of \$7,265,002 during 2002. The increase during the current year was due in large part to increases in the fair value of investments and the County's contribution pursuant to its fiduciary responsibilities.

General Fund Budgetary Highlights

During any given year there are many factors that may change a budget from the *original* approved version to the *final* ending version. There may be changes in policies, revenue sources or unexpected events that have a financial impact upon the county and require that the budget be adjusted to reflect those circumstances.

The General Fund's budgeted revenues were increased by \$0.96 million from the original budget primarily due to an increase in intergovernmental revenues. These changes in intergovernmental revenues were due to grant awards that were received but not anticipated at the time the original budget was approved.

The General Fund's budgeted expenses were increased by \$3.15 million from the original budget during the year. The main explanation for this increase was the increase in health costs. As explained more fully in Note L, the County pays most medical expenses for its employees directly. As medical costs rise, the County must increase the budget to reflect the increased cost of this employee benefit. The following table summarizes the difference in Salaries and Benefits by function between the original and final budget.

	Original	Final	
Function	Budget	Budget	Difference
General	\$ 6,626,175	\$ 7,015,955	\$ 389,780
Government			
Judicial	8,004,201	8,577,344	573,143
Public Safety	11,576,418	12,449,847	873,429
Public Works	2,448,612	2,620,045	171,433
Culture,			
Recreation and	1,633,013	1,796,184	163,171
Conservation			
Human Services	-	=	-
TOTAL	\$ 30,288,419	\$ 32,459,375	\$ <u>2,170,956</u>

While the Human Services function has no expenditures for salaries, the original budget for this function was increased by \$0.8 million due to additional amounts due for the required County match of certain Federal and State grants and additional amounts paid to the Beaver County Transit Authority.

In reviewing the General Fund budget, there are differences between actual amounts and those budgeted that are due to various business and economic factors within the County. General Fund expenses ended approximately \$4.1 million under budget. The County had operated fiscally prudent with each department manager monitoring employee expenses (overtime, travel), delaying major purchases, and imposing a freeze on job creation. The net result was a savings which enabled the County not to raise taxes for 2003. The current millage for Beaver County is 15.7.

County of Beaver's Capital Assets

(in thousands and net of depreciation)

What follows is a summary of the County's capital assets as of December 31, 2003 and 2002.

	Government	al Activities	Busir	Business-type Activities			<u>Totals</u>			
	<u>2003</u>	<u>2002</u>	(<u>4</u>	2003	2	2002	:	2003		<u>2002</u>
Land Buildings and	\$ 1,874	\$ 1,874	\$	42	\$	42	\$	1,916	\$	1,916
Improvements	68,322	68,981	4	,724	3	3,516	7	3,046	,	72,497
Vehicles Furniture and	415	259		-		-		415		259
Equipment	3,980	4,387	8	,732	g	,878	1	2,712		14,265
Infrastructure	1,486	1,269		<u> </u>				1,486		1,269
Total	<u>\$76,077</u>	<u>\$76,770</u>	\$ 13	3,49 <u>8</u>	\$ 13	<u>3,436</u>	\$8	<u> 89,575</u>	\$ 9	90,206

Additional information on the County's capital assets can be found in Note F on pages 76-79 of this report.

Outstanding Debt, at Year End

The County continued to make principal and interest payments on its existing long-term debt as scheduled. During 2003, the County issued two bond issues, \$5,375,000 in General Obligation Refunding Notes, Series A of 2003 and \$1,405,000 in General Obligation Bonds, Series B of 2003. The Series A Notes were issued for the purpose of refunding a prior bond issue. By refunding the prior bond issue, the County was available to obtain a lower interest rate on its debt and improve cash flow during 2003. The Series B Bonds were issued for the purpose of making capital improvements at Friendship Ridge. Refer to Note J for further details.

Here is a summary of the County's long-term debt at December 31, 2003 and 2002:

	<u>2003</u>	2002
Governmental activities		
General obligation debt	\$70,463,893	\$70,876,859
Other long-term debt	4,180,000	4,325,000
Governmental activities	74,643,893	75,201,859
Business-type activities	6,018,792	5,170,000
Total	\$ 80,662,685	\$ 80,371,859

The County's general obligation bond rating is 'AAA' insured from Standard and Poor. More detailed information about the County's long-term liabilities can be found in Note J on pages 86-94 of this report.

Economic Factors

The County has suffered significant losses in employment with the downsizing of USAirways. USAirways is the largest employer for Beaver County residents and is becoming a regional carrier. USAirways will no longer have Pittsburgh International as a HUB. Therefore, we are expecting further job losses for County residents.

Beaver County has been able to maintain a steady millage rate for two consecutive years and still maintain a positive fund balance without curtailing services to County residents. The Commissioners and elected officials continue to market Beaver County to entice tourists to visit the area and businesses to locate within the area.

Requests for Information

This financial report is designed to provide a general overview of the County's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Office of the Controller Beaver County Courthouse 810 Third Street Beaver, Pennsylvania, 15009-2196

County of Beaver, Pennsylvania

STATEMENT OF NET ASSETS December 31, 2003 or June 30, 2003

	Primary	Government	
	Governmental Activities	Business-type Activities	Total
ASSETS			
Cash and Cash Equivalents Restricted Cash Investments Receivables Internal Balances Supplies	\$ 9,641,321 5,764,308 8,119,747 367,410	\$ 6,602,670 4,100,079 2,437,907 6,523,928 (367,410) 193,276	\$ 16,243,991 4,100,079 8,202,215 14,643,675 - 193,276
Prepaid Expenses	71,847	268,366	340,213
Other Assets Land	409,979	415,248	825,227
Buildings and Improvements	1,874,354 82,471,611	42,075 10,626,894	1,916,429 93,098,505
Vehicles	2,417,629	10,020,054	2,417,629
Furniture and Equipment	12,646,006	27,170,679	39,816,685
Infrastructure	1,527,086	-	1,527,086
Accumulated Depreciation	(24,859,618)	(24,342,143)	(49,201,761)
TOTAL ASSETS	\$ 100,451,680	\$ 33,671,569	\$ 134,123,249
LIABILITIES Accounts Payable and Other Current Liabilities			
Accounts Payable Internal Balances	\$ 7,541,335	\$ 1,900,244	\$ 9,441,579
Compensated Absences	1,994,034	400,000	2,394,034
Accrued Interest	870,301	90,243	960,544
Accrued Other Liabilities	1,254,035	1,005,736	2,259,771
Resident Funds Deferred Revenues	952,447	260,488 39,528	260,488 991,975
Accrued Healthcare Costs Noncurrent Liabilities	782,250	2,055,527	2,837,777
Due within one year	2,423,425	530,000	2,953,425
Due in more than one year	82,632,179	5,488,792	88,120,971
TOTAL LIABILITIES	\$ 98,450,006	\$ 11,770,558	\$ 110,220,564
NET ASSETS Invested in Capital Assets net of related debt	\$ 1,137,967	\$ 8,882,470	\$ 10,020,437
Restricted for: Restricted Fund Risk and Contingency Reinvestment Unrestricted	- - - 863,707	1,500,000 2,500,000 3,127,610 5,890,931	1,500,000 2,500,000 3,127,610 6,754,638

2,001,674

TOTAL NET ASSETS

\$ 21,901,011

\$ 23,902,685

Com	ponent	Units
-----	--------	-------

	Beaver County Community College Transit Authority of Beaver County as of as of				
J	une 30, 2003	J 1	une 30, 2003		
\$	212,624 310,000	\$	1,723,953		
	3,155,905		199,110 2,428,629		
	115,191 105,471		188,511 82,152 228,625		
	3,286,121 14,057,066		1,018,799 17,359,177		
	9,090,160 1,275,254		102,152 4,189,161		
	(6,370,966)		(13,776,157)		
\$	25,236,826	\$	13,744,112		
\$	211,289	\$	948,505		
	-		613,503 35,340		
	157,976		1,195,350		
	1,476,022		1,408,831		
	1,000,000		540,058 7,275,734		
\$	2,845,287	\$	12,017,321		
\$	19,268,939	\$	1,920,162		
			144,840		
	1,054,247		(338,211)		
\$	20,323,186	\$	1,726,791		

County of Beaver, Pennsylvania

STATEMENT OF ACTIVITIES For the Years Ended December 31, 2003 or June 30, 2003

		Program Revenues					
		Fees and		Operating Grants and		Capital Grants and	
FUNCTIONS/PROGRAMS	Expenses		Charges	C	ontributions	Con	tributions
Primary Government							
Governmental Activites:							
General Government	\$ 9,267,579	\$	6,458,387	\$	3,911,642	\$	-
Judicial	13,136,088		275,774		2,525,688		-
Public Safety	13,236,526		1,790		108,350		-
Public Works and Enterprises Culture, Recreation and	14,428,990		648,922		9,955,188		-
Conservation	3,536,393		_		_		_
Intergovernmental							
Human Services	61,905,388		1,394,925		53,875,048		_
Miscellaneous	795,143		1,681,590		-		_
Interest Expense	3,845,322						
Total Governmental Activities	120,151,429	_	10,461,388		70,375,916		
Business-Type Activities							
Friendship Ridge	45,550,629		41,044,373		-		-
Emergency Services	1,668,613		1,512,831		-		-
Health Choices	15,595,080		10,742,058				
Total Business-Type Activities	62,814,322		53,299,262				
TOTAL PRIMARY GOVERNMENT	\$ 182,965,751	\$	63,760,650	\$	70,375,916	\$	
Componet Units:							
Beaver County Transit Authority	8,700,331		2,760,940		4,379,269		315,573
Community College of Beaver County			15,750,882		6,907,722		
TOTAL COMPONENT UNITS	\$ 31,463,052	\$	18,511,822	\$	11,286,991	\$	315,573

General Revenues:

Real Estate Taxes Investment Income Unrestricted Gifts Loss on Disposals

Transfers Out Transfers In

Total General Revenues and Transfers

Change in Net Assets

Net Assets - Beginning

Net Assets - Ending

Net (Expenses) Revenues and Change in Net Assets

2,001,674

21,901,011

Change in Net Assets **Component Units Beaver County** Community College **Primary Government Transit Authority** of Beaver County Governmental **Business-type** for the year ended for the year ended **Activities** Activities Total June 30, 2003 June 30, 2003 \$ \$ \$ \$ 1,102,450 \$ 1,102,450 (10,334,626)(10,334,626)(13, 126, 386)(13, 126, 386)(3,824,880)(3,824,880)(3,536,393)(3,536,393)(6,635,415)(6,635,415)886,447 886,447 (3,845,322)(3,845,322)(39, 314, 125)(39,314,125)(4,506,256)(4,506,256)(155,782)(155,782)(4,853,022)(4,853,022)(9,515,060) (9,515,060) (39,314,125)(9,515,060)(48,829,185)(1,244,549)(104,117)\$ \$ \$ (1,244,549)\$ (104, 117)32,828,964 32,828,964 2,033 38,433 987,180 145,763 1,132,943 5,050 5,050 (95,726)(95,726)(108, 140)(108, 140)108,140 108,140 258,953 2,033 33,612,278 33,871,231 38,433 (5,701,847)(9,256,107)(14,957,954)(1,242,516)(65,684)7,703,521 31,157,118 38,860,639 21,565,702 1,792,475

\$

20,323,186

1,726,791

23,902,685

County of Beaver, Pennsylvania

BALANCE SHEET GOVERNMENTAL FUNDS December 31, 2003

		General	ntal Health/ Mental Retardation	 Children & Youth
ASSETS Cash and Cash Equivalents Investments Prepaid Other	\$	1,249,248 742,727	\$ 3,109,217 15,346	\$ 439,571 16,871
Receivables Due From Other Funds		3,456,630 2,390,825	 529,373 400,000	 2,219,410
TOTAL ASSETS	\$	7,839,430	\$ 4,053,936	\$ 2,675,852
LIABILITIES AND FUND BALANCES	3			
Accounts Payable Due to Other Funds Accrued Wages and Payroll Costs Accrued Other Liabilites Deferred Revenues	\$	1,926,222 400,000 1,125,496 128,539 2,237,198	\$ 3,115,499 84,152 - 574,723	\$ 544,862 1,323,243 - -
TOTAL LIABILITIES		5,817,455	3,774,374	1,868,105
FUND BALANCES Reserved for Encumbraces Unreserved, Undesignated General Fund Special Revenue Funds Capital Projects Funds		191,216 1,830,759	31,931 247,631	25,365 - 782,382
TOTAL FUND BALANCES		2,021,975	279,562	807,747
TOTAL LIABILITIES AND FUND BALANCES	\$	7,839,430	\$ 4,053,936	\$ 2,675,852

1996 Bond Issue	Other Governmental Funds	Total Governmental Fund
\$ 23,537 4,637,903 - - -	\$ 4,790,376 383,014 15,016 1,406,477	\$ 9,611,949 5,763,644 47,233 7,611,890 2,790,825
\$ 4,661,440	\$ 6,594,883	\$ 25,825,541
\$ 553,030 - - - - - - 553,030	\$ 1,252,785 370,020 - 377,724 2,000,529	\$ 7,392,398 2,177,415 1,125,496 128,539 3,189,645
376,873 -	76,819	702,204 1,830,759
3,731,537	4,140,362 377,173	5,170,375 4,108,710
4,108,410	4,594,354	11,812,048
\$ 4,661,440	\$ 6,594,883	\$ 25,825,541

County of Beaver, Pennsylvania

RECONCILIATION OF GOVERNMENTAL FUND BALANCES TO THE STATEMENT OF NET ASSETS December 31, 2003

		Total Governmental Fund
TOTAL FUND BALANCES		\$ 11,812,048
Expenditures of the current period which benefit future periods are reported as prepaid expense in the statement of net assets.		24,614
Receivables for real estate taxes not available to pay for current period expenditures, and therefore, are deferred in the funds.		2,237,198
Receivables for intergovenmental revenue not available to pay for current period expenditures, and, therefore are not recoginzed in the funds.		260,976
Costs associated with the issuance of bonds are deferred in the statement of net assets and reported as Other Assets, net of accumulated amortization.		409,979
Capital assets used in governmental activities are not financial resources, and therefore, are not reported in the funds. Land Buildings and improvements Vehicles Furniture and equipment Infrastructure Accumulated depreciation Accrued interest and accrued vacation payable are not recognized in governmental funds. Accrued interest payable Accrued vacation payable	\$ 1,874,354 82,471,611 2,417,629 12,646,006 1,527,086 (24,859,618) (870,301) (1,994,034)	76,077,068 (2,864,335)
Noncurrent liabilities not due and payable in the current period, and therefore, not reported in the funds. Those liabilities consist of: General obligation bonds payable Other general long-term liabilities - PFA Series 2002 Bonds Capital lease obligations Swaption Accrued sick payable	(70,463,893) (4,180,000) (8,539,189) (1,511,500) (361,022)	(85,055,604)
An internal service fund is used by management to account for medical benefits of the County employees. The assets and liabilities of the internal service fund are included in the governmental activities in the statement of net assets.		(900,270)
NET ASSETS OF GOVERNMENTAL ACTIVITIES		\$ 2,001,674

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS

For the Year Ended December 31, 2003

	General	ntal Health/ Mental etardation	Children & Youth	šs
REVENUES	 	 		
Real Estate Taxes	\$ 32,798,112	\$ -	\$	-
Licenses and Permits	120,258	-		-
Interest and Rents	743,509	65,217	16	,997
Intergovernmental Revenues	3,822,542	28,637,659	14,441	,876
Charges for Services and Facilities	6,190,617	-		_
Project Income	147,512	986,910	272	2,141
Miscellaneous	 1,557,190	 113,946		102
TOTAL REVENUES	45,379,740	29,803,732	14,731	,116
EXPENDITURES				
Current				
General Government	9,004,269	-		-
Judicial	9,600,952	-		-
Public Safety	12,046,676	-		-
Public Works and Enterprises	3,601,430	-		-
Culture, Recreation and Conservation	3,250,341	-		-
Intergovernmental				
Human Services	6,603,949	29,945,592	14,031	,952
Miscellaneous	795,143	-		-
Debt Service				
Principal	801,544	-		-
Interest	534,675	-		-
Bond issuance costs	92,282	-		_
Capital Outlay				
Infrastructure	57,697	-		_
Capital Asset Acquisition and Improvements	 187,645	 207,240	202	2,066
TOTAL EXPENDITURES	 46,576,603	30,152,832	14,234	,018
EXCESS (DEFICIENCY) OF REVENUES				
OVER (UNDER) EXPENDITURES	(1,196,863)	(349,100)	497	,098
OTHER FINANCING SOURCES (USES)				
Proceeds of refunding bonds	5,375,000	-		-
Payment to refunded bonds escrow agent	(5,132,414)	-		-
Original issue discount - refunding issue	(10,737)	-		-
Transfers from Other Funds	107,439	-		-
Transfers to Other Funds	 (132,092)	 -		
TOTAL OTHER FINANCING SOURCES (USES)	207,196	 		
NET CHANGE IN FUND BALANCE	(989,667)	(349,100)	497	,098
Fund Balance - Beginning	 3,011,642	 628,662	310	,649
Fund Balance - Ending	\$ 2,021,975	\$ 279,562	\$ 807	7,747

1996 Bond Issue	Other Governmental Funds	Total Governmental Funds
\$ -	\$ -	\$ 32,798,112
_	Ψ _	120,258
85,496	73,196	984,415
371,607	22,752,156	70,025,840
371,007	22,732,130	6,190,617
_	1,151,460	2,558,023
-	10,279	1,681,517
457,103	23,987,091	114,358,782
- - - 136,839 -	21,903 2,956,584 130,185 9,928,010 -	9,026,172 12,557,536 12,176,861 13,666,279 3,250,341 61,068,794
-	-	795,143
3,148,994 -	- 194,600 -	801,544 3,878,269 92,282
50,932	136,689	245,318
1,879,197	514,312	2,990,460
5,215,962	24,369,584	120,548,999
(4,758,859)	(382,493)	(6,190,217)
_	_	5,375,000
-	_	(5,132,414)
-	_	(10,737)
<u>-</u>	23,952	131,391
<u> </u>	(107,439)	(239,531)
	(83,487)	123,709
(4,758,859)	(465,980)	(6,066,508)
8,867,269	5,060,334	17,878,556
\$ 4,108,410	\$ 4,594,354	\$ 11,812,048

The accompanying notes are an integral part of this financial statement. \$41>

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES For the Year Ended December 31, 2003

NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS Some expenditures in governmental funds benefit future periods, and			\$ (6,066,508)
therefore, are not reported as expenditures in the statement of activities.			833
Revenue timing differences resulted in greater revenue for real estate taxes in the statement of activities.			30,852
taxes in the statement of activities.			30,032
Government funds report the effect of issuance costs when debt is			
first issued, whereas, these amounts are deferred and amortized in the statement of activities.			(48,248)
statement of activities.			(40,240)
Revenues in the statement of activities that do no provide current			
financial resources are not reported as revenues in the funds.			260,976
The differences due to capital assets are as follows:			
1. Capital outlays are reported as expenditures in governmental			
funds. However, in the statement of activities, the cost of			
capital assets is allocated over their estimated useful lives as			
depreciation expense. In the current period, these amounts are:	ф	2 025 770	
Capital outlay Depreciation expense	\$	3,235,778 (3,832,761)	(596,983)
2. The effect of the disposal of capital assets is to decrease net	-	(3,632,701)	(390,963)
assets by the net book value of the disposed assets.			(95,726)
			,
Some expenses reported in the statement of activities do not			
require the use of current financial resources, and therefore, are			
not reported as expenditures in governmental funds. Changes in accrued interest payable		44,676	
Changes in accrued interest payable Changes in accrued vacation payable		(109,495)	(64,819)
Changes in accract vacation payable	-	(105, 150)	(01,015)
The difference due to Non-current liabilities are:			
1. The issuance of long-term debt (e.g. bonds, leases) provides			
current financial resources to governmental funds, while the			
repayment of the principal of long-term debt consumes the			
current financial resources of governmental funds. Bond principal payments		801,544	
Capital lease obligation payments		160,615	
Proceeds of long-term debt issue		(5,375,000)	
Payment to refunded bond escrow agent		5,132,414	719,573
2. Governmental funds report the effect of premiums, discounts			
and similar items when debt is first issued, whereas these			
amounts are deferred and amortized in the statement of activities.		10 707	
Original issue discount - refunding bonds		10,737 (1,023)	
Amortization of original issue discount - refunding bonds Loss on refunding issue		(10,706)	(992)
3. The expense for sick leave does not require the use of current		(10,100)	(332)
financial resources. Accrued sick leave is reported as a non-			
current liability in the statement of net assets.			1,038,978
An internal service fund is used by management to account for			
medical benefits of the County employees. The net loss of the activity of the internal service is reported with governmental			
activities.			(879,783)
			(0.5,100)
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES			\$ (5,701,847)
The accompanying notes are an integral part of the	ia fina	acial statement	

STATEMENT OF NET ASSETS PROPRIETARY FUNDS December 31, 2003

					Governmental Activities -
	Busin	ess-type Activit		Funds	Internal Service
	Friendship Ridge	Health Choices	Other - Non Major Fund Emergency Services 911	Totals	Fund Risk Management Fund
ASSETS					
Current assets:					
Cash and Cash Equivalents	\$ 1,595,262	\$ 4,638,329	\$ 369,079	\$ 6,602,670	\$ 29,372
Restricted Cash	260,488	3,839,591	-	4,100,079	-
Receivables	6,382,848	7,975	133,105	6,523,928	246,881
Supplies	193,276	-	-	193,276	-
Prepaid Expenses	39,112	229,254		268,366	- 076 050
Total current assets	8,470,986	8,715,149	502,184	17,688,319	276,253
Non-current assets:					
Investments	2,437,907	-	-	2,437,907	664
Land	42,075	-	-	42,075	-
Buildings and Improvements	10,626,894	-	-	10,626,894	-
Furniture and Equipment	25,092,391	104,869	1,973,419	27,170,679	-
Less Accumulated Depreciation	(22,737,155)	(36,037)	(1,568,951)	(24,342,143)	-
Other Assets	415,248			415,248	
Total non-current assets	15,877,360	68,832	404,468	16,350,660	664
TOTAL ASSETS	\$ 24,348,346	\$ 8,783,981	\$ 906,652	\$ 34,038,979	\$ 276,917
LIABILITIES					
Current liabilities:					
Accounts Payable	\$ 1,879,507	\$ 20,483	\$ 254	\$ 1,900,244	\$ 148,937
Compensated Absences	400,000	_	-	400,000	
Due to Other Funds	-	10,443	356,967	367,410	246,000
Accrued Interest	90,243	-	-	90,243	-
Accrued Other Liabilities	874,123	131,613	-	1,005,736	-
Resident Funds	260,488	-	-	260,488	-
Deferred Revenues	39,528	-	-	39,528	-
Accrued Healthcare Costs	630,527	1,425,000	-	2,055,527	782,250
Bonds Payable	530,000	- 1 505 500		530,000	
Total current liabilities	4,704,416	1,587,539	357,221	6,649,176	1,177,187
Long-term liabilities:					
Bonds Payable	5,488,792	-	-	5,488,792	-
TOTAL LIABILITIES	10,193,208	1,587,539	357,221	12,137,968	1,177,187
NET ASSETS					
Invested in Capital Assets,					
net of related debt	8,409,169	68,832	404,469	8,882,470	_
Restricted	0,100,100	00,002	.0.,.05	0,002,	
Reserve for Restricted Fund	-	1,500,000	-	1,500,000	-
Reserve for Risk and Contingency	-	2,500,000	-	2,500,000	-
Reserve for Reinvestment	-	3,127,610	-	3,127,610	-
Unrestricted	5,745,969		144,962	5,890,931	(900,270)
TOTAL NET ASSETS	\$ 14,155,138	\$ 7,196,442	\$ 549,431	\$ 21,901,011	\$ (900,270)

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET ASSETS PROPRIETARY FUNDS For the Year Ended December 31, 2003

Governmental Activities -**Business-type Activities - Enterprise Funds** Internal Service Other - Non Fund **Major Fund** Risk Friendship Health **Emergency** Management Ridge Choices Services 911 **Totals** Fund **OPERATING REVENUES** Charges for Services \$ 41,044,373 \$ 10,742,058 \$ 1,512,831 \$ 53,299,262 5,844,591 **OPERATING EXPENSES** 5,766,281 Costs of Services 41,834,995 14,103,564 340,460 56,279,019 Administrative 2,042,550 1,474,643 1,130,720 4,647,913 960,858 Depreciation 1,443,838 16,873 196,409 1,657,120 **Total Operating Expenses** 45,321,383 15,595,080 1,667,589 62,584,052 6,727,139 OPERATING (LOSS) (4,277,010)(4,853,022)(154,758)(9,284,790)(882,548)NON-OPERATING REVENUE/(EXPENSES) Debt Service Interest (229, 246)(1,024)(230, 270)Unrestricted Gifts 5,050 5,050 55,960 3,814 Investment Income 85,989 145,763 2,765 85,989 Total Non-Operating Revenue (Expense (168, 236)2,790 (79,457)2,765 Income (Loss) Before Transfers (4,445,246)(4,767,033)(151,968)(9,364,247)(879,783)Transfers In 108,140 108,140 Change in net assets (4,337,106)(4,767,033)(151,968)(9,256,107)(879,783)Total net assets - beginning 18,492,244 11,963,475 701,399 31,157,118 (20,487)TOTAL NET ASSETS - ENDING

7,196,442

549,431

\$ 21,901,011

(900, 270)

\$ 14,155,138

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS For the Year Ended December 31, 2003

	Business-type Activities - Enterprise Funds				
			Other - Non		
			Major Fund		
	Friendship	Health	Emergency		
	Ridge	Choices	Services		
	Muge	Choices	Bervices		
Cash Flows from Operating Activities:					
Receipts from customers	\$ 41,041,145	\$ 10,819,332	\$ 1,498,707		
Other operating cash receipts	194,595	-	-		
Cash payments to suppliers	(21,230,056)	(15,231,825)	(1,399,543)		
Cash payments to employees	(21,804,526)	(394,424)	-		
Internal activity-payments to other funds	-	-	(320)		
Internal activity-receipts from other funds	_	_	-		
Cash Payments for required escrow account	(300,400)				
Net Cash Provided by (Used in) Operating Activities	(2,099,242)	(4,806,917)	98,844		
Cash Flows from Capital and Related					
Financing Activities:					
2003 bond proceeds	1,372,724	-	_		
Principal payments of long-term debt	(390,000)	_	(173,755)		
Interest payments on long term debt	(210,317)	_	(8,497)		
Expenditures for property, facilities and equipment	(1,674,640)	(23,954)	(9,897)		
Net Cash Used in Financing Activities	(902,233)	(23,954)	(192,149)		
Cash Flows from Investing Activities:					
Investment income	61,010	85,989	3,814		
Net decrease in investments	1,698,207				
Net Cash Provided by Investing Activities	1,759,217	85,989	3,814		
Net increase (decrease) in cash and					
cash equivalents	(1,242,258)	(4,744,882)	(89,491)		
Cash and cash equivalents at beginning of year	2,837,520	13,222,802	458,570		
Cash and cash equivalents at end of year	\$ 1,595,262	\$ 8,477,920	\$ 369,079		
Noncash capital financing activities:					
Change in fair value of investments	\$ -	\$ -	\$ -		

		Internal Service Fund
	Totals	Risk Management Fund
\$	53,359,184 194,595 (37,861,424) (22,198,950) (320) - (300,400) (6,807,315)	\$ - (6,170,524) (2,793) - 5,833,384 - (339,933)
	1,372,724 (563,755) (218,814) (1,708,491) (1,118,336)	- - - -
	150,813 1,698,207 1,849,020	2,765 - 2,765
	(6,076,631) 16,518,892	(337,168)
\$ *	10,442,261	\$ 30,036 \$ -

EXHIBIT A (PAGE 2 OF 4)

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS (Continued)

For the Year Ended December 31, 2003

	Business-type Activities - Enterprise Funds					
	F		Major l Health Emerg		ther - Non ajor Fund mergency Services	
Reconciliation of Operating Loss to Net Cash Provided (Used) by Operating Activities:						
Operating loss	\$	(4,277,010)	\$	(4,853,022)	\$	(154,758)
Non-cash adjustments to reconcile operating income						
(loss) to net cash provided by (used in) operating activities	es:					
Depreciation and amortization		1,443,838		16,873		196,409
Transfer in from General Fund		108,140		-		-
Change in operating assets and liabilities:						
Accounts receivable and due from other funds		82,620		77,274		(14, 124)
Inventories		108,137		-		-
Prepaid expenses		103,942		38,837		-
Other assets - deposits		(300,400)		-		-
Accounts payable and due to other funds		681,535		(91,122)		71,317
Deferred credits		434		-		-
Accrued liabilities		(16,519)		4,243		-
Deferred income		(33,959)		-		-
Net Cash Provided by (Used in) Operating Activities	\$	(2,099,242)	\$	(4,806,917)	\$	98,844

Disclosure of Accounting Policy:

For the purposes of the Statement of Cash Flows, the County considers all highly liquid investments with a maturity of three months or less when acquired, including restricted cash, to be cash equivalents. Friendship Ridge's restricted cash and investments are not considered cash or cash equivalents.

		Internal Service Fund
	Totals	Risk Management Fund
\$	(9,284,790)	\$ (882,548)
	1,657,120 108,140	-
	145,770 108,137 142,779	(11,207) - 31,008
	(300,400) 661,730 434 (12,276)	- 389,448 - 133,366
ф.	(33,959)	- (220 022)
\$	(6,807,315)	\$ (339,933)

STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS December 31, 2003

	Pension Trust Fund	Agency Funds		
ASSETS Cash and cash equivalents	\$ 5,510,940	\$	3,237,481	
Investments	\$ 0,010,510	Ψ	0,207,101	
Common and Preferred Stocks	84,927,583		-	
U.S. Government Obligations	17,845,616		261,563	
Corporate Bonds	36,191,227		_	
Due from other funds	-		11,538	
Receivables	-		51,791	
Interest and Dividends	398,777			
TOTAL ASSETS	\$ 144,874,143	\$	3,562,373	
LIABILITIES				
LIABILITIES				
Accounts payable	\$ -	\$	3,550,835	
Due to other funds			11,538	
TOTAL LIABILITIES			3,562,373	
NET ASSETS				
Held in trust for pension benefits				
and other purposes	144,874,143		_	
r r				
TOTAL NET ASSETS	\$ 144,874,143	\$	-	

STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS FIDUCIARY FUNDS

For the Year Ended December 31, 2003

	Pension Trust Fund
ADDITIONS:	
Contributions:	
Member Contributions	\$ 4,488,424
County Contributions	3,325,708
Total Contributions	7,814,132
Net Investment Income	
Net Apreciation in Fair Value of Investments	18,010,018
Interest and Dividends	3,682,887
	21,692,905
Less: Investment management fees	380,022
Total Investment Income - net	21,312,883
Total	29,127,015
DEDUCTIONS:	
Benefits Paid	5,254,529
Administrative Expense	81,051
Total Deductions	5,335,580
Change in Net Assets	23,791,435
Net Assets - Beginning	121,082,708
Net Assets - Ending	\$ 144,874,143

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL GENERAL FUND

For the Year Ended December 31, 2003

				Variance
	Budgeted			Over
	Original	Final	Actual	(Under)
REVENUES	ф 21 000 0 7 1	Ф 21 000 071	ф. 20.700.110	\$ 809,841
Real Estate Taxes	\$ 31,988,271	\$ 31,988,271	\$ 32,798,112	,
Licenses and Permits	72,500	72,500	120,258	47,758
Interest and Rents	784,050	784,225	743,509	(40,716)
Intergovernmental Revenues	3,044,902	3,838,816	3,822,542	(16,274)
Charges for Services and Facilities	5,416,250	5,454,414	6,190,617	736,203
Project Income	272,500	272,500	147,512	(124,988)
Miscellaneous	733,810	865,677	1,557,190	691,513
TOTAL REVENUES	42,312,283	43,276,403	45,379,740	2,103,337
EXPENDITURES				
Current				
General Government	9,868,944	10,167,259	9,004,269	(1,162,990)
Judicial	9,519,550	10,120,908	9,600,952	(519,956)
Public Safety	12,178,974	13,311,508	12,046,676	(1,264,832)
Public Works and Enterprises	3,328,322	3,721,920	3,601,430	(120,490)
Culture, Recreation and				(
Conservation	3,354,805	3,583,591	3,250,341	(333,250)
Intergovernmental				
Human Services	5,517,313	6,720,628	6,603,949	(116,679)
Miscellaneous	1,107,100	1,275,495	795,143	(480,352)
Debt Service				
Principal	2,095,000	801,544	801,544	-
Interest	445,493	575,340	534,675	(40,665)
Bond issuance costs	-	-	92,282	92,282
Capital Outlay				
Infrastructure	54,883	83,583	57,697	(25,886)
Fixed Asset Acquisition and				
Improvements	106,000	367,668	187,645	(180,023)
TOTAL EXPENDITURES	47,576,384	50,729,444	46,576,603	(4,152,841)
EXCESS (DEFICIENCY) OF REVENUES				
OVER (UNDER) EXPENDITURES	(5,264,101)	(7,453,041)	(1,196,863)	6,256,178
0 - 1 - 1 (0 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	(0,201,101)	(1,100,011)	(1,150,000)	0,200,110
OTHER FINANCING SOURCES (USES)				
Refunding bonds	-	_	5,375,000	5,375,000
Payment to refunded bond escrow agent	_	-	(5,132,414)	(5,132,414)
Original issue discount - refunding	-	-	(10,737)	(10,737)
Transfers from Other Funds	3,510,137	3,650,420	107,439	(3,542,981)
Transfers to Other Funds	-	(23,952)	(132,092)	(108,140)
TOTAL OTHER FINANCING SOURCES	3,510,137	3,626,468	207,196	(3,419,272)
NET CHANGE IN FUND BALANCE	(1,753,964)	(3,826,573)	(989,667)	2,836,906
Fund Balance - Beginning	1,753,964	3,826,573	3,011,642	(814,931)
Fund Balance - Ending	\$ -	\$ -	\$ 2,021,975	\$ 2,021,975
•				

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL MENTAL HEALTH / MENTAL RETARDATION

For the Year Ended December 31, 2003

	Bud	løet		Variance Over
	Original	Final	Actual	(Under)
Revenues				
Intergovernmental	\$ 30,490,000	\$ 30,490,000	\$ 28,637,659	\$ (1,852,341)
Program / Project Income	825,000	825,000	986,910	161,910
Interest	183,000	183,000	65,217	(117,783)
Miscellaneous	588,000	588,000	113,946	(474,054)
Total Revenues	32,086,000	32,086,000	29,803,732	(2,282,268)
Expenditures				
Reimbursement Income	(100,000)	(100,000)	10,155	110,155
Salaries & Benefits	3,502,849	3,787,802	3,456,158	(331,644)
Personnel Expense	23,000	23,000	9,979	(13,021)
Consultant/Contracted Srvcs.	148,000	190,937	129,322	(61,615)
Sub Contracted Services	26,647,000	26,220,426	25,479,137	(741,289)
Occupancy	197,041	228,412	86,410	(142,002)
Communication	43,000	175,326	133,568	(41,758)
Supplies & Minor Equip.	56,500	199,844	118,458	(81,386)
Transportation	25,000	25,000	17,563	(7,437)
Other Expenditures	970,095	1,014,006	504,842	(509,164)
Capital Outlay	160,500	305,402	207,240	(98,162)
Total Expenditures	31,672,985	32,070,155	30,152,832	(1,917,323)
EXCESS (DEFICIENCY) OF REVE	NUES			
OVER (UNDER) EXPENDITURES	413,015	15,845	(349,100)	(364,945)
Fund Balance - Beginning	7,173,740	7,173,740	628,662	(6,545,078)
Fund Balance - Ending	\$ 7,586,755	\$ 7,189,585	\$ 279,562	\$ (6,910,023)

The accompanying note is an integral part of this financial schedule

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL CHILDREN AND YOUTH

For the Year Ended December 31, 2003

	Budget			Variance Over	
	Original	Final	Actual	(Under)	
Revenues					
Intergovernmental	\$ 14,073,041	\$ 14,073,041	\$ 14,441,876	\$ 368,835	
Program / Project Income	200,000	200,000	272,141	72,141	
Interest	49,000	49,000	16,997	(32,003)	
Miscellaneous	-	-	102	102	
Total Revenues	14,322,041	14,322,041	14,731,116	409,075	
Expenditures					
Reimbursement to General Fund	4,464,431	4,464,431	4,615,694	151,263	
Salaries & Benefits	3,428,282	3,648,292	3,521,942	(126,350)	
Personnel Expense	43,310	48,810	18,633	(30,177)	
Consultant/Contracted Srvcs.	1,038,000	1,005,998	746,064	(259,934)	
Sub Contracted Services	4,815,000	4,619,941	3,989,162	(630,779)	
Occupancy	599,400	334,428	310,285	(24,143)	
Communication	131,000	146,510	98,599	(47,911)	
Supplies & Minor Equip.	197,500	330,948	277,313	(53,635)	
Transportation	100,000	96,472	77,455	(19,017)	
Other Expenditures	353,346	440,982	376,805	(64,177)	
Capital Outlay	192,000	250,408	202,066	(48,342)	
Total Expenditures	15,362,269	15,387,220	14,234,018	(1,153,202)	
EXCESS (DEFICIENCY) OF R	EVENUES				
OVER (UNDER)	(1,040,228)	(1,065,179)	497,098	1,562,277	
Fund Balance - Beginning	1,070,154	1,070,154	310,649	(759,505)	
Fund Balance - Ending	\$ 29,926	\$ 4,975	\$ 807,747	\$ 802,772	

The accompanying note is an integral part of this financial schedule

	1	Budget		2003 Variand			
	Original		Final	Actual		_	nder)
GENERAL GOVERNMENT							
Commissioners							
Salary Reimbursement	\$	- \$	-	\$ (2,0	24)	\$	(2,024)
Salaries & Benefits	437,24	13	463,519	461,	330		(2,189)
Personnel Expense	50	00	500	:	384		(116)
Occupancy	46	55	545		545		-
Communication	10,25		17,324	,	044		(3,280)
Supplies & Minor Equipment	5,80		6,216		803		(1,413)
Transportation	3,50	00	6,840		840		-
Consultant/Contracted		-	55,075		075		-
Other Expenses	6,10	00	9,527	9,	427		(100)
Total Expenditures	463,85	58	559,546	550,	424		(9,122)
Controller							
Salaries & Benefits	706,15	51	740,442	726,	085		(14,357)
Personnel Expense	3,00	00	3,000	2,	639		(361)
Occupancy	2,73	37	2,737	2,	729		(8)
Communication	3,60	00	3,696	2,	901		(795)
Supplies & Minor Equipment	8,00	00	9,470	8,	490		(980)
Transportation	1,50	00	1,500		638		(862)
Other Expenses	1,55	50	8,540	8,	165		(375)
Total Expenditures	726,53	38	769,385	751,	647		(17,738)
Treasurer							
Salaries & Benefits	520,94	18	548,620	525,	421		(23,199)
Personnel Expense	1,00		1,000	,	660		(340)
Occupancy	2,73		2,737		729		(8)
Communication	66,80		65,131		125		(10,006)
Supplies & Minor Equipment	29,25		34,081	28,			(5,811)
Transportation	3,20		4,200		601		(599)
Other Expenses	1,00	00	1,000		-		(1,000)
Tax Refunds	150,00	00	176,399	176,	399		
Total Expenditures	774,93	<u> </u>	833,168	792,	205		(40,963)

		.	14			2003				
	0	Bud riginal		Final		Actual		Over Under)		
Recorder Of Deeds										
Salaries & Benefits	\$	464,365	\$	507,434	\$	495,748	\$	(11,686)		
Personnel Expense		1,150		1,475		1,413		(62)		
Occupancy		852		852		849		(3)		
Communication		3,700		3,721		3,607		(114)		
Supplies & Minor Equipment		34,000		30,829		26,156		(4,673)		
Transportation		3,000		3,000		1,469		(1,531)		
Contracted Services		35,000		35,000		32,818		(2,182)		
Other Expenses		100		440		390		(50)		
Total Expenditures		542,167		582,751		562,450		(20,301)		
Solicitor										
Salaries & Benefits		187,585		204,052		203,358		(694)		
Personnel Expense		2,200		2,200		2,115		(85)		
Occupancy		153		153		152		(1)		
Communication		650		750		603		(147)		
Supplies & Minor Equipment		4,000		4,000		3,079		(921)		
Transportation		900		1,300		469		(831)		
Other Expenses		400		400				(400)		
Total Expenditures		195,888		212,855		209,776		(3,079)		
Employee Relations										
Salaries & Benefits		282,329		294,593		282,634		(11,959)		
Personnel Expense		51,250		60,980		43,744		(17,236)		
Occupancy		609		609		606		(3)		
Communication		7,550		7,775		1,488		(6,287)		
Supplies & Minor Equipment		4,150		4,115		2,472		(1,643)		
Transportation		500		500		-		(500)		
Consultant/Contracted		127,400		123,300		106,383		(16,917)		
Total Expenditures		473,788		491,872		437,327		(54,545)		

	Du	last	2003	Variance Over		
	Budget Original Final		Actual	(Under)		
				(0.1.1.0.1)		
Mailroom						
Salaries & Benefits	\$ 37,748	\$ 39,232	\$ 28,557	\$ (10,675)		
Communication	-	300	(1,063)	(1,363)		
Supplies & Minor Equipment	1,400	2,660	2,265	(395)		
Other Expenses		1,080	1,080			
Total Expenditures	39,148	43,272	30,839	(12,433)		
Microfilm						
Salaries & Benefits	185,898	197,170	196,975	(195)		
Occupancy	2,100	2,100	2,000	(100)		
Communication	20	20	4	(16)		
Supplies & Minor Equipment	35,600	34,100	27,575	(6,525)		
Transportation	180	180	-	(180)		
Consultant/Contracted	5,500	5,500	4,691	(809)		
Other Expenses	8,500	10,000	9,808	(192)		
Total Expenditures	237,798	249,070	241,053	(8,017)		
Central Telephone						
Salaries & Benefits	60,299	45,633	44,297	(1,336)		
Personnel Expense	2,000	3,050	2,755	(295)		
Occupancy	-	-	57,640	57,640		
Communication	40,000	57,640	-	(57,640)		
Supplies & Minor Equipment	19,500	19,695	19,637	(58)		
Total Expenditures	121,799	126,018	124,329	(1,689)		
Information Technology						
Salaries & Benefits	795,041	841,245	833,371	(7,874)		
Personnel Expense	9,975	7,073	7,073	_		
Communication	29,515	30,114	29,221	(893)		
Supplies & Minor Equipment	107,533	131,286	127,214	(4,072)		
Transportation	3,500	8,500	8,035	(465)		
Consultant/Contracted	80,000	62,531	54,984	(7,547)		
Other Expenses	175,650	157,250	528	(156,722)		
Total Expenditures	1,201,214	1,237,999	1,060,426	(177,573)		

	Budget		2003	Variance Over	
	Original	Final	Actual	(Under)	
Purchasing Department					
Salaries & Benefits	\$ 141,121	\$ 153,333	\$ 146,867	\$ (6,466)	
Personnel Expense	400	555	507	(48)	
Communication	6,025	6,700	6,669	(31)	
Supplies & Minor Equipment	15,390	15,688	7,184	(8,504)	
Transportation	500	100	74	(26)	
Other Expenses	700	200	200		
Total Expenditures	164,136	176,576	161,501	(15,075)	
Engineering					
Reimbursement from Liquid Fuels			_	_	
Salaries & Benefits	12,334	19,533	16,063	(3,470)	
Communication	200	200		(200)	
Total Expenditures	12,534	19,733	16,063	(3,670)	
Planning Commission					
Salary Reimbursement	(5,000)	(5,000)	(5,550)	(550)	
Salaries & Benefits	477,037	499,112	457,751	(41,361)	
Personnel Expense	3,600	3,478	2,843	(635)	
Subsidies	68,000	88,000	64,161	(23,839)	
Occupancy	153	153	152	(1)	
Communication	6,100	6,900	3,819	(3,081)	
Supplies & Minor Equipment	11,500	10,597	9,026	(1,571)	
Transportation	4,700	4,000	2,709	(1,291)	
Contracted Services	403,791	454,175	48,592	(405,583)	
Other Expenses	4,800	3,400	1,970	(1,430)	
Total Expenditures	974,681	1,064,815	585,473	(479,342)	

	Budget -		2003	Variance Over	
	Original	Final	Actual	(Under)	
Weights And Measures					
Salaries & Benefits	\$ 31,875	\$ 34,170	\$ 33,502	\$ (668)	
Communication	50	50	4	(46)	
Supplies & Minor Equipment	400	400	328	(72)	
Transportation	6,500	6,500	6,420	(80)	
Total Expenditures	38,825	41,120	40,254	(866)	
Veterans Affairs					
Salaries & Benefits	150,928	161,336	161,199	(137)	
Personnel Expense	750	741	656	(85)	
Communication	4,100	2,881	2,880	(1)	
Supplies & Minor Equipment	2,600	2,319	2,304	(15)	
Transportation	2,000	1,372	1,371	(1)	
Other Expenses	135,100	137,363	137,363		
Total Expenditures	295,478	306,012	305,773	(239)	
Election Bureau					
Salaries & Benefits	317,069	334,714	303,317	(31,397)	
Personnel Expense	1,450	1,799	821	(978)	
Occupancy	122	122	120	(2)	
Communication	42,500	47,300	33,676	(13,624)	
Supplies & Minor Equipment	24,500	22,700	16,643	(6,057)	
Transportation	2,000	2,000	1,212	(788)	
Contracted Services	5,000	5,500	5,418	(82)	
Other Expenses	154,200	189,958	172,084	(17,874)	
Total Expenditures	546,841	604,093	533,291	(70,802)	

	_		2003			
	Original Buc	lget Final	Actual	Over (Under)		
Assessment/Tax Claim						
Salaries & Benefits	\$ 1,034,780	\$ 1,102,947	\$ 1,063,227	\$ (39,720)		
Personnel Expense	5,700	10,148	10,019	(129)		
Occupancy	4,075	4,075	4,058	(17)		
Communication	135,500	157,980	157,784	(196)		
Supplies & Minor Equipment	31,100	31,600	27,614	(3,986)		
Transportation	20,000	20,071	20,070	(1)		
Consultant/Contracted	60,000	30,176	-	(30,176)		
Other Expenses	66,800	69,530	65,031	(4,499)		
Total Expenditures	1,357,955	1,426,527	1,347,803	(78,724)		
Public Defender						
Salaries & Benefits	783,424	828,870	808,583	(20,287)		
Personnel Expense	3,400	4,639	4,639	_		
Occupancy	457	457	454	(3)		
Communication	1,000	1,000	796	(204)		
Supplies & Minor Equipment	7,000	8,500	6,419	(2,081)		
Transportation	15,000	15,000	12,754	(2,246)		
Other Expenses	55,250	52,511	29,650	(22,861)		
Total Expenditures	865,531	910,977	863,295	(47,682)		
General Government/						
Administration						
Personnel Expense	71,000	73,524	72,917	(607)		
Occupancy	14,500	64,500	48,881	(15,619)		
Communication	-	500	1	(499)		
Supplies & Minor Equipment	10,000	10,000	-	(10,000)		
Consultant/Contracted	270,000	294,973	249,324	(45,649)		
Other Expenses	470,330	67,973	19,217	(48,756)		
Total Expenditures	835,830	511,470	390,340	(121,130)		
Total General Government	\$ 9,868,944	\$ 10,167,259	\$ 9,004,269	\$ (1,162,990)		

	Budget		2003		Variance Over			
	0	riginal		Final	Actual		(1	Under)
JUDICIAL								
Clerk Of Courts								
Salaries & Benefits	\$	521,813	\$	550,414	\$	538,338	\$	(12,076)
Personnel Expense		27,900		27,900		27,577		(323)
Occupancy		2,844		2,844		2,833		(11)
Communication		39,260		41,410		40,512		(898)
Supplies & Minor Equipment		21,800		22,282		17,223		(5,059)
Transportation		4,700		3,200		2,738		(462)
Consultant/Contracted		6,000		6,000		6,000		-
Other Expenses		1,000		1,000		977		(23)
Total Expenditures		625,317		655,050		636,198		(18,852)
Coroner								
Salaries & Benefits		178,783		188,969		186,947		(2,022)
Personnel Expense		700		915		770		(145)
Occupancy		61		61		61		-
Communication		2,550		2,550		1,517		(1,033)
Supplies & Minor Equipment		600		645		645		-
Transportation		1,800		1,670		1,006		(664)
Other Expenses		134,500		134,370		119,835		(14,535)
Total Expenditures		318,994		329,180		310,781		(18,399)
Jury Commission								
Salaries & Benefits		77,592		81,257		79,753		(1,504)
Communication		10,400		10,400		9,266		(1,134)
Supplies & Minor Equipment		7,500		9,500		7,337		(2,163)
Transportation		3,400		1,400		978		(422)
Total Expenditures		98,892	-	102,557		97,334		(5,223)

	Rud	lget	2003	03 Variance Over		
- -	Original	Final	Actual	(Under)		
District Attorney						
Salaries & Benefits	\$ 1,452,463	\$ 1,551,291	\$ 1,498,844	\$ (52,447)		
Personnel Expense	13,700	16,224	16,158	(66)		
Occupancy	1,369	1,369	1,364	(5)		
Communication	8,500	10,902	9,925	(977)		
Supplies & Minor Equipment	24,200	23,103	21,177	(1,926)		
County Match	52,131	52,131	52,131	-		
Transportation	14,000	13,582	9,807	(3,775)		
Consultant/Contracted	6,000	6,000	5,534	(466)		
Other Expenses	26,900	24,158	16,637	(7,521)		
Contra Revenue Accounts	39,160	44,160	22,076	(22,084)		
Total Expenditures	1,638,423	1,742,920	1,653,653	(89,267)		
Prothonotary						
Salaries & Benefits	587,529	623,169	610,264	(12,905)		
Personnel Expense	2,000	2,000	878	(1,122)		
Occupancy	2,312	2,312	2,304	(8)		
Communication	6,500	11,500	10,346	(1,154)		
Supplies & Minor Equipment	24,000	27,000	21,938	(5,062)		
Transportation	3,500	2,500	1,981	(519)		
Other Expenses	35,700	28,700	544	(28,156)		
Total Expenditures	661,541	697,181	648,255	(48,926)		
Register Of Wills						
Salaries & Benefits	292,192	309,116	306,142	(2,974)		
Personnel Expense	760	760	726	(34)		
Occupancy	2,661	2,661	2,651	(10)		
Communication	11,500	11,900	11,257	(643)		
Supplies & Minor Equipment	12,700	13,200	12,905	(295)		
Transportation	2,000	2,000	1,734	(266)		
Other Expenses	800	900	757	(143)		
Total Expenditures	322,613	340,537	336,172	(4,365)		

	Budget		2003	Variance Over		
	Original	iget	Final	Actual	(Under)	
Sheriff						
Salaries & Benefits	\$ 2,168,987	\$	2,339,642	\$ 2,304,833	\$ (34,809)	
Personnel Expense	38,800	-	21,960	20,029	(1,931)	
Occupancy	657		795	792	(3)	
Communication	16,000		13,351	12,594	(757)	
Supplies & Minor Equipment	54,000		77,542	67,045	(10,497)	
Transportation	15,500		4,500	3,172	(1,328)	
Consultant/Contracted	3,500		24,838	19,021	(5,817)	
Other Expenses	42,000		43,140	42,423	(717)	
Total Expenditures	2,339,444		2,525,768	2,469,909	(55,859)	
Court Administration						
Salaries & Benefits	1,544,448		1,680,360	1,599,366	(80,994)	
Personnel Expense	63,000		70,790	68,935	(1,855)	
Occupancy	2,129		2,129	2,123	(6)	
Communication	13,200		10,270	8,850	(1,420)	
Supplies & Minor Equipment	59,500		61,640	54,919	(6,721)	
Transportation	11,000		11,000	6,614	(4,386)	
Consultant/Contracted	165,000		158,000	85,644	(72,356)	
Other Expenses	80,000		81,085	52,672	(28,413)	
Total Expenditures	1,938,277		2,075,274	1,879,123	(196,151)	
Law Library						
Salaries & Benefits	49,811		55,975	54,764	(1,211)	
Personnel Expense	82,425		81,925	75,808	(6,117)	
Communication	675		675	580	(95)	
Supplies & Minor Equipment	1,150		1,650	1,554	(96)	
Total Expenditures	134,061		140,225	132,706	(7,519)	

	_		2003	Variance
	Buo Original	lget Final	Actual	Over (Under)
District Court 36-1-03				
Salaries & Benefits	\$ 108,101	\$ 115,436	\$ 114,319	\$ (1,117)
Personnel Expense	-	400	295	(105)
Occupancy	25,205	25,070	24,194	(876)
Communication	12,000	12,000	10,954	(1,046)
Supplies & Minor Equipment	7,900	8,716	8,596	(120)
Transportation	1,800	1,083	858	(225)
Total	155,006	162,705	159,216	(3,489)
District Court 36-1-01				
Salaries & Benefits	113,318	120,603	119,276	(1,327)
Personnel Expense	400	400	230	(170)
Occupancy	11,100	11,722	10,181	(1,541)
Communication	12,500	12,478	9,832	(2,646)
Supplies & Minor Equipment	8,500	8,083	5,948	(2,135)
Transportation	500	650	592	(58)
Total Expenditures	146,318	153,936	146,059	(7,877)
District Court 36-3-02				
Salaries & Benefits	117,089	122,313	116,250	(6,063)
Personnel Expense	450	450	99	(351)
Occupancy	11,200	8,304	5,485	(2,819)
Communication	12,800	14,000	12,666	(1,334)
Supplies & Minor Equipment	7,000	7,333	4,887	(2,446)
Transportation	1,100	1,100	714	(386)
Total Expenditures	149,639	153,500	140,101	(13,399)

	Budget		2003		Variance Over		
-	Or	iginal	Final	A	ctual		over Inder)
District Court 36-2-01							
Salaries & Benefits	\$	139,524	\$ 147,252	\$	146,250	\$	(1,002)
Personnel Expense		450	450		376		(74)
Occupancy		10,800	10,545		5,997		(4,548)
Communication		14,000	14,000		13,214		(786)
Supplies & Minor Equipment		5,400	5,655		5,653		(2)
Transportation		1,000	 1,000		975		(25)
Total Expenditures		171,174	178,902		172,465		(6,437)
District Court 36-3-03							
Salaries & Benefits		145,139	153,703		152,547		(1,156)
Personnel Expense		400	400		177		(223)
Occupancy		11,000	11,641		11,449		(192)
Communication		15,100	14,604		11,550		(3,054)
Supplies & Minor Equipment		9,800	10,323		5,970		(4,353)
County Match		-	-		136		136
Transportation		1,000	 665				(665)
Total Expenditures		182,439	191,336		181,829		(9,507)
District Court 36-3-04							
Salaries & Benefits		108,101	114,760		113,316		(1,444)
Personnel Expense		250	200		178		(22)
Occupancy		10,900	11,550		7,452		(4,098)
Communication		11,000	11,550		10,294		(1,256)
Supplies & Minor Equipment		7,700	7,050		4,993		(2,057)
Transportation		2,000	 1,500		1,255		(245)
Total Expenditures		139,951	 146,610		137,488		(9,122)

		Durá	1~~+			2003		ariance Over
	Oı	riginal	lget	Final	A	ctual	(Under)
District Court 36-1-02								
Salaries & Benefits	\$	137,531	\$	146,678	\$	145,222	\$	(1,456)
Personnel Expense	Ψ.	200	~	200	*	184	~	(16)
Occupancy		10,800		9,000		7,102		(1,898)
Communication		11,500		13,400		12,991		(409)
Supplies & Minor Equipment		7,500		10,818		9,995		(823)
Transportation		500		500		373		(127)
Total Expenditures		168,031		180,596		175,867		(4,729)
District Court 36-3-01								
Salaries & Benefits		113,027		120,126		119,454		(672)
Personnel Expense		400		400		-		(400)
Occupancy		10,800		10,800		6,449		(4,351)
Communication		13,000		13,300		12,523		(777)
Supplies & Minor Equipment		9,000		9,575		7,314		(2,261)
Transportation		1,000		700		150		(550)
Total Expenditures		147,227		154,901		145,890		(9,011)
District Court 36-2-02								
Salaries & Benefits		148,753		156,280		151,618		(4,662)
Personnel Expense		250		250		87		(163)
Occupancy		10,800		10,300		5,984		(4,316)
Communication		13,500		14,000		13,708		(292)
Supplies & Minor Equipment		8,000		8,000		5,910		(2,090)
Transportation		900		900		599		(301)
Total Expenditures		182,203		189,730		177,906		(11,824)
Total Judicial	\$ 9	9,519,550	\$	10,120,908	\$	9,600,952	\$	(519,956)

SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL GENERAL FUND

	Budget			 2003	Variance Over		
		Bud Original	get	Final	Actual		(Under)
PUBLIC SAFETY							
Emergency Services							
Reimbursement From 911							
Fund	\$	(1,112,350)	\$	(1,112,350)	\$ (1,155,427)	\$	(43,077)
Salaries & Benefits		1,908,070		2,062,296	2,012,652		(49,644)
Personnel Expense		7,650		7,800	3,669		(4,131)
Occupancy		35,944		37,444	32,757		(4,687)
Communication		3,000		2,350	1,920		(430)
Supplies & Minor Equipment		30,600		29,600	22,634		(6,966)
Transportation		2,500		2,500	2,049		(451)
Consultant/Contracted Svcs		1,000		94,682	84,576		(10, 106)
Other Expenses		13,200		13,200	 11,758		(1,442)
Total Expenditures		889,614		1,137,522	 1,016,588		(120,934)
Jail Of Beaver County							
Salaries & Benefits		4,781,172		5,127,444	4,941,202		(186, 242)
Personnel Expense		38,900		38,900	34,529		(4,371)
Occupancy		228,957		248,242	243,063		(5,179)
Communication		17,250		24,727	23,687		(1,040)
Supplies & Minor Equipment		84,000		111,315	99,902		(11,413)
Transportation		6,200		6,200	4,396		(1,804)
Consultant/Contracted Svcs		1,000		1,000	600		(400)
Other Expenses		1,101,103		1,182,449	1,178,422		(4,027)
Total Expenditures	_	6,258,582		6,740,277	6,525,801		(214,476)

SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL GENERAL FUND

	_		2003	<u>Variance</u>
-	Buo Original	lget Final	Actual	Over (Under)
·	<u> </u>		1100001	
Allencrest Detention Cente	er			
Reimbursement from				
Children/Youth	\$ (1,700,000)	\$ (1,700,000)	\$ (1,766,476)	\$ (66,476)
Salaries & Benefits	1,844,383	1,991,650	1,918,063	(73,587)
Personnel Expense	12,700	12,700	11,014	(1,686)
Occupancy	53,700	52,700	48,818	(3,882)
Communication	14,193	14,193	9,981	(4,212)
Supplies & Minor Equipment	58,400	62,400	44,764	(17,636)
Transportation	4,000	4,000	1,576	(2,424)
Consultant/Contracted Svcs	120,000	120,000	109,971	(10,029)
Other Expenses	52,600	49,600	48,595	(1,005)
Total Expenditures	459,976	607,243	426,306	(180,937)
Adult Probation				
Reimbursement from				
Offender's Supervisory				
Fund	(994,400)	(994,400)	(654,682)	339,718
Salaries & Benefits	1,391,307	1,489,534	1,353,652	(135,882)
Personnel Expense	600	600	341	(259)
Communication	5,884	7,684	6,681	(1,003)
Supplies & Minor Equipment	19,500	17,140	10,426	(6,714)
Transportation	5,000	5,560	5,555	(5)
Other Expenses	10,000	40,000	1,625	(38,375)
Total Expenditures	437,891	566,118	723,598	157,480

SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL GENERAL FUND

	Budget _		2003	Variance Over	
-	Original	Final	Actual	(Under)	
Intermediate Punishment P	rogram				
Salaries & Benefits	\$ 370,574	\$ 403,600	\$ 400,145	\$ (3,455)	
Occupancy	42,720	47,397	47,237	(160)	
Communication	24,186	24,009	19,899	(4,110)	
Supplies & Minor Equipment	77,700	73,200	51,788	(21,412)	
Transportation	4,000	4,000	2,544	(1,456)	
Other Expenses	1,000	1,000	80	(920)	
Total Expenditures	520,180	553,206	521,693	(31,513)	
Juvenile Services Division					
Reimbursement from the					
Children Youth Program	(2,764,431)	(2,764,431)	(2,826,669)	(62,238)	
Salaries & Benefits	852,530	915,524	888,090	(27,434)	
Personnel Expense	9,000	10,500	10,403	(97)	
Communication	14,000	14,609	14,072	(537)	
Supplies & Minor Equipment	11,000	10,800	8,022	(2,778)	
Transportation	13,500	13,500	13,087	(413)	
Consultant/Contracted Svcs	116,500	133,625	132,815	(810)	
Other Expenses	4,911,550	4,893,716	4,124,862	(768,854)	
Total Expenditures	3,163,649	3,227,843	2,364,682	(863,161)	
Intensive Probation-JCJC					
Salaries & Benefits	218,668	234,152	229,755	(4,397)	
Transportation	7,000	7,000	4,582	(2,418)	
Total Expenditures	225,668	241,152	234,337	(6,815)	

SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL GENERAL FUND

		D., 4	4			2003		<u>/ariance</u> Over
		riginal	Budget inal Final Actual		Actual	(Under)		
Community Liaison-JCJC								
Salaries & Benefits	\$	53,368	\$	56,796	\$	54,418	\$	(2,378)
Supplies & Minor Equipment		250		250		131		(119)
Transportation		2,000		2,000		1,893		(107)
Other Expenses		2,000				<u>-</u>		
Total Expenditures		57,618		59,046		56,442		(2,604)
School Based Probation								
Salaries & Benefits		52,805		56,949		56,655		(294)
Transportation		850		850		241		(609)
Total Expenditures		53,655		57,799		56,896		(903)
School Based Probation-JC	JС							
Salaries & Benefits		103,541		111,902		111,824		(78)
Communication		3,600		3,600		3,022		(578)
Transportation		5,000		5,800		5,487		(313)
Total Expenditures		112,141		121,302		120,333		(969)
Total Public Safety	\$	12,178,974	\$	13,311,508	\$	12,046,676	\$	(1,264,832)

SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL GENERAL FUND

			2003	Variance Over			
	Bud Original	get Final	Actual	(Under)			
	Original	<u> Finai</u>	Actual	(Ollder)			
PUBLIC WORKS							
Department Of Public Work	s						
Salaries & Benefits	\$ 2,245,156	\$ 2,414,626	\$ 2,370,541	\$ (44,085)			
Personnel Expense	4,300	3,325	3,144	(181)			
Occupancy	34,200	39,770	39,436	(334)			
Communication	17,543	13,133	11,905	(1,228)			
Supplies & Minor Equipment	50,221	64,867	61,214	(3,653)			
Transportation	2,000	500	376	(124)			
Other Expenses	33,355	50,440	50,435	(5)			
Total Expenditures	2,386,775	2,586,661	2,537,051	(49,610)			
Airport Of Beaver County							
Salaries & Benefits	203,456	205,419	200,876	(4,543)			
Personnel Expense	85	40	40	-			
Occupancy	75,300	92,680	92,679	(1)			
Communication	4,000	4,722	4,722	-			
Supplies & Minor Equipment	15,500	24,429	24,427	(2)			
County Match	7,500	7,500	7,500	-			
Transportation	750	737	731	(6)			
Consultant/Contracted	15,000	12,462	12,457	(5)			
Other Expenses	9,384	25,707	18,551	(7,156)			
Contra Revenue Accounts	13,000	11,757	11,757				
Total Expenditures	343,975	385,453	373,740	(11,713)			
Buildings And Grounds							
Occupancy	515,788	590,016	566,618	(23,398)			
Communication	1,069	1,069	875	(194)			
Supplies & Minor Equipment	74,800	124,714	97,913	(26,801)			
Other Expenses	5,915	34,007	25,233	(8,774)			
Total Expenditures	597,572	749,806	690,639	(59,167)			
Total Public Works	\$ 3,328,322	\$ 3,721,920	\$ 3,601,430	\$ (120,490)			

SCHEDULE OF EXPENDITURES BUDGET AND ACTUAL GENERAL FUND

	Budget		2003		Variance Over			
	0	riginal		Final		Actual	(Under)	
CULTURE, RECREATION, AND	CON	SERVATIO	N					
Conservation District								
Salaries & Benefits	\$	276,615	\$	293,461	\$	285,384	\$	(8,077)
Reimbursement Income		(8,000)		(8,000)		(6,000)		2,000
Personnel Expense		1,300		3,789		2,725		(1,064)
Communication		6,350		8,301		7,698		(603)
Supplies & Minor Equip		4,250		5,640		4,876		(764)
Transportation		3,600		5,600		3,407		(2,193)
Other Expenses		4,500		4,650		4,417		(233)
Total Expenditures		288,615		313,441		302,507		(10,934)
Waste Management								
Salaries & Benefits		228,452		255,709		253,972		(1,737)
Personnel Expense		510		510		405		(105)
Occupancy		29,700		36,600		32,007		(4,593)
Communication		6,600		7,250		6,382		(868)
Supplies & Minor Equipment		27,500		28,000		24,690		(3,310)
Transportation		3,200		3,200		2,628		(572)
Consultant/Contracted Svcs		35,000		23,950		22,525		(1,425)
Other Expenses		55,100		87,100		74,005		(13,095)
Total Expenditures		386,062		442,319		416,614		(25,705)
Agriculture/Ed/Environmen	tal							
Occupancy		36,700		36,700		24,796		(11,904)
Supplies & Minor Equipment		7,350		7,350		2,019		(5,331)
Other Expenses		2,300		2,300		77		(2,223)
Total Expenditures		46,350		46,350		26,892		(19,458)

SCHEDULE OF EXPENDITURES BUDGET AND ACTUAL GENERAL FUND

	Budget		2003	<u>Variance</u> Over	
	Original	Final	Actual	(Under)	
Library Commission					
Salaries & Benefits	\$ 514,478	\$ 540,305	\$ 514,996	\$ (25,309)	
Personnel Expense	97,000	75,402	75,310	(92)	
Occupancy	5,200	11,802	11,546	(256)	
Communication	16,500	16,500	14,724	(1,776)	
Supplies & Minor Equipment	74,250	80,850	72,583	(8,267)	
Transportation	7,500	7,200	5,400	(1,800)	
Consultant/Contracted	10,000	12,924	12,863	(61)	
Other Expenses	697,677	704,019	701,361	(2,658)	
Total Expenditures	1,422,605	1,449,002	1,408,783	(40,219)	
Parks/Shelter/Recreation					
Salaries & Benefits	120,823	83,612	83,552	(60)	
Personnel Expense	-	-	2,511	2,511	
Occupancy	3,200	3,235	· -	(3,235)	
Communication	13,100	13,554	1,520	(12,034)	
Supplies & Minor Equipment	6,600	14,563	10,948	(3,615)	
Transportation	2,500	2,500	856	(1,644)	
Other Expenses	1,950	1,950	1,479	(471)	
Total Expenditures	148,173	119,414	100,866	(18,548)	
DPW/Parks					
Occupancy	31,000	34,719	30,536	(4,183)	
Communication	5,000	5,200	5,075	(125)	
Supplies & Minor Equipment	75,865	65,105	57,593	(7,512)	
Other Expenses	9,600	19,500	19,468	(32)	
Total Expenditures	121,465	124,524	112,672	(11,852)	

SCHEDULE OF EXPENDITURES BUDGET AND ACTUAL GENERAL FUND

	Budget		2003	Variance Over
	Original	iget Final	Actual	(Under)
Tourist Promotion				
Salaries & Benefits	\$ 12,851	\$ 62,195	\$ 62,135	\$ (60)
Personnel Expense	3,900	4,068	3,862	(206)
Communication	100,700	115,341	111,812	(3,529)
Supplies & Minor Equipment	8,500	6,310	4,058	(2,252)
Transportation	2,700	2,700	1,943	(757)
Consultant/Contracted	-	3,200	3,200	-
Other Expenses	41,070	25,251	7,941	(17,310)
Total Expenditures	169,721	219,065	194,951	(24,114)
Ice Arena				
Salaries & Benefits	384,247	471,303	374,468	(96,835)
Personnel Expense	8,400	8,400	2,975	(5,425)
Occupancy	191,200	189,543	137,008	(52,535)
Communication	8,100	8,100	5,299	(2,801)
Supplies & Minor Equipment	21,000	27,376	26,343	(1,033)
Transportation	1,000	1,000	818	(182)
Consultant/Contracted	-	1,625	1,625	-
Other Expenses	13,500	13,863	11,668	(2,195)
Total Expenditures	627,447	721,210	560,204	(161,006)
Pool				
Salaries & Benefits	82,629	76,368	64,635	(11,733)
Occupancy	15,500	17,235	17,079	(156)
Communication	2,300	3,401	3,062	(339)
Supplies & Minor Equipment	9,812	5,274	5,121	(153)
Other Expenses	11,075	18,324	17,875	(449)
Total Expenditures	121,316	120,602	107,772	(12,830)

SCHEDULE OF EXPENDITURES BUDGET AND ACTUAL GENERAL FUND

					2	003	V	ariance	
		Budget						Over	
	Original		Final		Actual		(Under)		
DPW-Ballfields									
Salaries & Benefits	\$	12,918	\$	13,231	\$	6,581	\$	(6,650)	
Occupancy		-		1,800		569		(1,231)	
Supplies & Minor Equipment		4,133		4,133		3,749		(384)	
Other Expenses		6,000		8,500		8,181		(319)	
Total Expenditures		23,051		27,664		19,080		(8,584)	
Total Culture, Recreation a	nd								
Conservation	\$	3,354,805	\$ 3	5,583,591	\$ 3	,250,341	\$	(333,250)	

SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL GENERAL FUND

	_		2003	Variance		
	Bud	get		Over		
	Original	Final	Actual	(Under)		
HUMAN SERVICES						
County Matches/Subsidies						
Salaries & Benefits	\$ 1	\$ 1	\$ -	\$ (1)		
Subsidies	2,411,800	2,769,294	2,765,582	(3,712)		
Consultant/Contracted	_	87,894	87,503	(391)		
County Match	1,785,512	1,968,356	1,962,305	(6,051)		
Other Expenses	10,000	6,360	-	(6,360)		
Contra Revenue Accounts	<u> </u>	8,723	8,723			
Total Expenditures	4,207,313	4,840,628	4,824,113	(16,515)		
Beaver County Transit Author	ority					
Subsidies	810,000	880,000	880,000	-		
Contra Revenue Accounts	500,000	1,000,000	899,836	(100,164)		
Total Expenditures	1,310,000	1,880,000	1,779,836	(100,164)		
Total Human Services	\$ 5,517,313	\$ 6,720,628	\$ 6,603,949	\$ (116.679)		

SCHEDULE OF EXPENDITURES - BUDGET AND ACTUAL GENERAL FUND

	Budget				2003	<u>Variance</u> Over		
		Original	get	Final		Actual		(Under)
Miscellaneous								
Insurance	\$	809,600	\$	974,811	\$	603,669	\$	(371,142)
Bank charges		15,000		27,584		26,807		(777)
Indirect cost study		13,000		13,000		12,000		(1,000)
Other expenses		269,500		260,100		152,667		(107,433)
Total expenditures		1,107,100		1,275,495		795,143		(480,352)
Debt Service								
Principal		2,095,000		801,544		801,544		-
Interest		445,493		575,340		534,675		(40,665)
Bond issuance costs	-					92,282		92,282
Total expenditures		2,540,493		1,376,884		1,428,501		51,617
Fixed Asset Acquisition								
Improvements		106,000	-	367,668	-	187,645		(180,023)
Infrastructure		54,883		83,583		57,697		(25,886)
TOTAL EXPENDITURES	\$	47.576.384	\$	50.729.444	\$	46.576.603	\$	(4.152.841)

COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS **December 31, 2003**

Special Revenue Victim County Hazardous Records **Domestic** Offender's Witness / Materials/ Liquid **Improvement** Relations Supervisory Stop Grants Act 147 Grants **Fuels** ASSETS Cash and Cash Equivalents 38,269 65,167 164,606 17,948 105,619 1,333,422 Due From Other Funds Prepaid Other 12,872 4,682 Accounts Receivable 180,994 6,344 562,335 51,313 Investments 69,261 TOTAL ASSETS 44,613 627,502 177,478 \$ \$ 110,301 1,514,416 LIABILITIES Accounts Payable 69,909 11,614 \$ 1,221 58,533 1,788 \$ Due to Other Funds 262,179 24,705 9,680 1,025 Deferred Revenue 62,754 Accrued Vacation TOTAL LIABILITIES 11,614 263,400 83,238 74,222 70,934 FUND BALANCE Reserved for Encumbrances 4,221 4,879 36,745 Unreserved, undesignated 28,778 359,223 177,478 (13,977)36,079 1,406,737 32,999 TOTAL FUND BALANCE 364,102 177,478 (13,977)36,079 1,443,482 TOTAL LIABILITIES AND FUND BALANCE

627,502

177,478

\$

69,261

\$

110,301

\$ 1,514,416

44,613

						Capital Pi	ojects	
	ommunity velopment	County Office on Aging	Child Care Resource <u>Management</u>	<u>Totals</u>	Courtroom Improvement	FAA <u>Projects</u>	Parking <u>Garage</u>	<u>Totals</u>
\$	1,294,766	\$ 1,108,614	\$ 643,722	\$ 4,772,133	\$ 14,718	\$ 2,021	\$ 1,504	\$ 18,243
	=	- 10,721	- 4,295	- 15,016	=	-	-	=
	398,875	145,932	4,295	1,363,347	- -	43,130	_	43,130
	-	-	_	-	39,537	4,326	339,151	383,014
								-
\$	1,693,641	\$ 1,265,267	\$ 648,017	\$ 6,150,496	\$ 54,255	\$ 49,477	\$ 340,655	\$ 444,387
4		4 0010				d		4 45.005
\$	457,517 13,020	\$ 204,256 44,829	\$ 401,721 14,582	\$ 1,206,559 370,020	\$ 2,547	\$ 43,679	\$ -	\$ 46,226
	314,970	-	14,562	377,724	-	<u>-</u>	_	-
	-	-		-	<u> </u>			
	785,507	249,085	416,303	1,954,303	2,547	43,679	-	46,226
	_	8,752	1,234	55,831	20,988	_	-	20,988
	908,134	1,007,430	230,480	4,140,362	30,720	5,798	340,655	377,173
	908,134	1,016,182	231,714	4,196,193	51,708	5,798	340,655	398,161
\$	1,693,641	\$ 1,265,267	\$ 648,017	\$ 6,150,496	\$ 54,255	\$ 49,477	\$ 340,655	\$ 444,387

Total Nonmajor Governmental <u>Funds</u>

\$ 4,790,376
15,016 1,406,477 383,014
\$ - 6,594,883
\$ 1,252,785 370,020 377,724
2,000,529
76,819 4,517,535
 4,594,354

\$ 6,594,883

COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE NONMAJOR GOVERNMENTAL FUNDS Year Ended December 31, 2003

					Special Reve	nue
	County Records <u>Improvement</u>	Domestic Relations	Offender's Supervisory	Victim Witness / Stop Grants	Hazardous Materials/ <u>Act 147 Grants</u>	Liquid <u>Fuels</u>
REVENUES						
Investment Income Intergovernmental Departmental Earnings Program / Project Income Miscellaneous	\$ 764 - 89,100 - -	\$ 690 2,042,100 - 49,290 5,032	\$ 8,362 238,341 226,484 - -	\$ 506 245,247 - - 645	\$ 918 108,350 1,790 -	\$ 16,958 1,923,632 83,755 - -
TOTAL REVENUES	89,864	2,097,112	473,187	246,398	111,058	2,024,345
EXPENDITURES						
Current						
General Government	21,903	-	-	-	-	-
Judicial	-	1,981,308	654,680	320,596	-	-
Public Safety	-	-	-	-	130,185	-
Public Works and Enterprise	es -	-	-	=	-	1,716,747
Intergovenmental						
Operating / Human Services	-	-	-	-	-	-
Debt Service						
Principal	-	-	-	-	=	=
Interest	-	-	-	-	-	-
Capital Outlay						61.620
Infrastructure	106.069	- 5 021	-	-	40.040	61,639
Fixed Asset Acquistion	126,968	5,231		6,367	42,242	34,571
TOTAL EXPENDITURES	148,871	1,986,539	654,680	326,963	172,427	1,812,957
Excess (Deficiency) of Revenue	<u>.</u>					
over (under) Expenditures	(59,007)	110,573	(181,493)	(80,565)	(61,369)	211,388
OTHER FINANCING SOURCES	S (LISES)					
Transfers In	-	_	_	_	_	_
Transfers Out	_	_	_	_	_	_
Proceeds of Long-Term						
Capital Related Debt	-	-	-	_	-	-
TOTAL OTHER FINANCING			·			
SOURCES (USES)	-	-	-	-	-	-
Net Changes in Fund Balances	s (59,007)	110,573	(181,493)	(80,565)	(61,369)	211,388
Fund Balance - Beginning	92,006	253,529	358,971	66,588	97,448	1,232,094
Fund Balance - Ending	\$ 32,999	\$ 364,102	\$ 177,478	\$ (13,977)	\$ 36,079	\$ 1,443,482

Capital Projects Total Child Care Nonmajor **Community County Office** Resource Courtroom FAA **Parking** Governmental **Development** on Aging <u>Management</u> **Project** Garage **Totals Totals Improvement Totals** \$ 14,537 17,390 4,695 64,820 1,639 59 6,678 8,376 73,196 7,579,473 4,941,693 5,592,844 22,671,680 80,476 80,476 22,752,156 401,129 401,129 135,874 750,331 750,331 565,167 4,592 10 10,279 10,279 8,159,177 5,099,549 23,987,091 5,597,549 23,898,239 1,639 80,535 6,678 88,852 21,903 21,903 2,956,584 2,956,584 130,185 130,185 8,062,831 9,779,578 129,651 11,861 6,920 148,432 9,928,010 4,948,926 5,538,375 10,487,301 10,487,301 194,600 194,600 194,600 75,050 75,050 136,689 61,639 9,646 193,077 427,745 24,753 9,643 61,814 86,567 514,312 8,072,477 5,142,003 5,548,018 23,864,935 154,404 86,911 24,369,584 263,334 504,649 86,700 (42,454)49,531 33,304 (152,765)(6,376)(256,656)(415,797)(382,493)23,952 23,952 23,952 (83,790)(83,790)(23,649)(23,649)(107, 439)(83,790)(83,790)303 303 (83,487)2,910 (42,454)49,531 (50,486)(152,765)(6,073)(256,656)(415,494)(465,980)905,224 1,058,636 182,183 4,246,679 204,473 11,871 597,311 813,655 5,060,334 \$ 908,134 \$ 1,016,182 \$ 231,714 \$ 4,196,193 \$ 51,708 5,798 \$ 340,655 \$ 398,161 4,594,354

			2003	Variance		
	Bud	lget		Over		
	Original	Final	Actual	(Under)		
GENERAL GOVERNMENT County Records Improvement	ent					
Revenues						
Departmental Earnings	\$ 65,000	\$ 65,000	\$ 89,100	\$ 24,100		
Interest	900	900	764	(136)		
Total Revenues	65,900	65,900	89,864	23,964		
Expenditures						
Other Expenditures	-	11,643	21,903	10,260		
Capital Outlay		127,663	126,968	(695)		
Total Expenditures		139,306	148,871	9,565		
Excess (Deficiency) of Revenue Over (Under) Expenditures	65,900	(73,406)	(59,007)	14,399		
Other Financing Sources (Uses	-	(9,500)	_	9,500		
Total Financing Uses		(9,500)		9,500		
Fund Balance - January 1, 2003	77,027	82,906	92,006	9,100		
Fund Balance - December 31, 2003	\$ 142,927	\$ -	\$ 32,999	\$ 32,999		

			2003	Variance		
	Original	lget Final	Actual	Over		
	Original	Fillal	Actual	(Under)		
JUDICIAL Domestic Relations						
Revenues						
Intergovernmental	\$ 1,764,912	\$ 1,805,630	\$ 2,042,100	\$ 236,470		
Program / Project Income	58,000	58,000	49,290	(8,710)		
Interest	-	-	690	690		
Miscellaneous	20,000	22,000	5,032	(16,968)		
Total Revenues	1,842,912	1,885,630	2,097,112	211,482		
Expenditures						
Salaries & Benefits	1,597,071	1,613,771	1,634,363	20,592		
Personnel Expense	5,200	5,200	2,958	(2,242)		
Occupancy	761	761	758	(3)		
Communication	46,644	47,144	43,335	(3,809)		
Supplies & Minor Equip.	37,500	79,052	68,117	(10,935)		
Transportation	13,700	13,700	9,682	(4,018)		
Consultant/Contracted Svcs.	9,000	11,000	6,658	(4,342)		
Other Expenditures	185,500	220,911	215,437	(5,474)		
Contra Revenue Accounts	-	-	-	-		
Capital Outlay	67,695	14,250	5,231	(9,019)		
Total Expenditures	1,963,071	2,005,789	1,986,539	(19,250)		
Excess (Deficiency) of Revenue						
Over (Under) Expenditures	(120, 159)	(120,159)	110,573	230,732		
Fund Balance -						
January 1, 2003	120,159	120,159	253,529	133,370		
Fund Balance -						
December 31, 2003	\$ -	\$ -	\$ 364,102	\$ 364,102		

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL SPECIAL REVENUES FUND

						2003	7	/ariance
	Budget							Over
	(Original		Final		Actual		(Under)
Offender's Supervisory								
Revenues								
Departmental Earnings Intergovernmental Interest Total Revenues	\$	422,000 197,000 19,000 638,000	\$	422,000 197,000 19,000 638,000	\$	226,484 238,341 8,362 473,187	\$	(195,516) 41,341 (10,638) (164,813)
Expenditures								
Other Expenditures Reimburse Other Funds		245,000		245,000		- 654,680		(245,000) 654,680
Capital Outlay Total Expenditures		245,000		245,000	_	654,680		409,680
Excess (Deficiency) of Revenue Over (Under) Expenditures		393,000		393,000		(181,493)		(574,493)
Other Financing Sources (Uses)							
Other Financing Uses Total Financing Uses		(994,400) (994,400)		(994,400) (994,400)	_		_	994,400 994,400
Fund Balance - January 1, 2003		751,994		751,994		358,971		(393,023)
Fund Balance - December 31, 2003	\$	150,594	\$	150,594	\$	177,478	\$	26,884

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL SPECIAL REVENUES FUND

	Budget				2003			ariance Over
	<u> </u>	riginal	uget	Final	Actual			(Under)
Victim Witness / Stop Grant								
Revenues								
Intergovernmental	\$	374,546	\$	376,546	\$	245,247	\$	(131,299)
Interest		-		-		506		506
Miscellaneous		<u> </u>				645		645
Total Revenues		374,546		376,546		246,398		(130,148)
Expenditures								
Salaries & Benefits		243,646		262,461		249,876		(12,585)
Personnel Expense		-		-		-		(12,000)
Lease Agreements		_		_		_		_
Communication		6,000		9,760		7,542		(2,218)
Supplies & Minor Equip.		12,562		12,302		5,752		(6,550)
Transportation		6,172		6,172		2,718		(3,454)
Consultant/Contracted Svcs.		2,048		548		82		(466)
Other Expenditures		15,857		9,790		495		(9,295)
Contra Revenue Account		58,500		58,500		54,131		(4,369)
Capital Outlay		-		6,367		6,367		_
Total Expenditures		344,785		365,900		326,963		(38,937)
Excess (Deficiency) of Revenue								
Over (Under) Expenditures		29,761		10,646		(80,565)		(91,211)
Other Financing Sources (Uses)								(2.2.2)
Other Financing Sources				300				(300)
Total Financing Sources				300				(300)
Fund Balance -								
January 1, 2003		100,843		100,843		66,588		(34,255)
Fund Balance -	4.		1.		1.		1.	
December 31, 2003	\$	130,604	\$	111,789	\$	(13,977)	\$	(125,766)
EXHIBIT D (PAGE 4 OF 9)			134					

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE-BUDGET AND ACTUAL SPECIAL REVENUES FUND

				2003		Variance		
	Budget						Over	
		Original		Final		Actual	(Under)
PUBLIC SAFETY								
Hazardous Materials / Act 147 Gra	ınts							
Revenues								
Intergovernmental	\$	130,387	\$	137,387	\$	108,350	\$	(29,037)
Interest		1,500		1,500		918		(582)
Departmental Earnings		5,000		5,000		1,790		(3,210)
Miscellaneous		-		· -		-		-
Total Revenues		136,887		143,887		111,058		(32,829)
Expenditures								
Salaries & Benefits		1,820		2,087		2,087		_
Personnel Expense		12,000		19,000		14,361		(4,639)
Occupancy		12,750		10,750		7,846		(2,904)
Communication		11,000		11,294		10,182		(1,112)
Supplies & Minor Equipment		25,000		25,000		17,687		(7,313)
Transportation		9,500		9,500		7,560		(1,940)
Other Expenditures		80,110		46,812		70,462		23,650
Capital Outlay		64,637		102,143		42,242		(59,901)
Total Expenditures		216,817		226,586		172,427		(54,159)
								<u> </u>
Excess (Deficiency) of Revenue		(70.000)		(00,000)		(61.060)		21 222
Over (Under) Expenditures		(79,930)		(82,699)		(61,369)		21,330
Fund Balance - January 1, 2003		138,920		138,920		97,448		(41,472)
Fund Balance - December 31, 2003	\$	58,990	\$	56,221	\$	36,079	\$	(20,142)

			2003	Variance		
	Bud	lget		Over		
	Original	Final	Actual	(Under)		
PUBLIC WORKS Liquid Fuels						
Revenues						
Intergovernmental	\$ 3,558,205	\$ 3,558,205	\$ 1,923,632	\$ (1,634,573)		
Departmental Earnings	86,450	86,450	83,755	(2,695)		
Interest	-	-	16,958	16,958		
Miscellaneous	-	-	-	-		
Total Revenues	3,644,655	3,644,655	2,024,345	(1,620,310)		
Expenditures						
Salaries & Benefits	38,792	39,997	37,455	(2,542)		
Personnel Expense	1,000	1,000	45	(955)		
Consultant/Contracted Svcs.	561,000	551,290	341,587	(209,703)		
Sub-Contracted Svcs	3,172,211	3,295,181	1,024,677	(2,270,504)		
Communication	8,000	6,795	2,957	(3,838)		
Supplies & Minor Equip.	85,000	272,297	202,449	(69,848)		
Transportation	3,000	3,000	1,522	(1,478)		
Other Expenditures	1,036,881	617,303	106,055	(511,248)		
Infrastructure	50,000	128,548	61,639	(66,909)		
Capital Outlay	65,000	105,473	34,571	(70,902)		
Total Expenditures	5,020,884	5,020,884	1,812,957	(3,207,927)		
Excess (Deficiency) of Revenue						
Over (Under) Expenditures	(1,376,229)	(1,376,229)	211,388	1,587,617		
Fund Balance -						
January 1, 2003	1,376,229	1,376,229	1,232,094	(144,135)		
Fund Balance -						
December 31, 2003	\$ -	\$ -	\$ 1,443,482	\$ 1,443,482		

			2003	Variance
	Bu	dget		Over
	Original	Final	Actual	(Under)
Community Development				
Revenues				
Intergovernmental	\$ 9,603,958	\$ 10,028,641	\$ 7,579,473	\$ (2,449,168)
Program / Project Income	684,311	684,311	565,167	(119, 144)
Interest	17,700	17,700	14,537	(3,163)
Miscellaneous				
Total Revenues	10,305,969	10,730,652	8,159,177	(2,571,475)
Expenditures				
Reimbursement Income	_	_	(73)	(73)
Salaries & Benefits	365,753	370,100	353,323	(16,777)
Debt Payments	199,042	199,042	199,042	(10,7.7.)
Personnel Expense	8,437	6,489	6,104	(385)
Consultant/Contracted Svcs.	8,536,418	8,908,791	6,437,549	(2,471,242)
Sub Contracted Services	1,059,298	1,059,752	865,216	(194,536)
Communication	26,500	26,500	21,209	(5,291)
Supplies & Minor Equip.	13,250	27,391	24,294	(3,097)
Transportation	6,000	10,241	9,401	(840)
Other Expenditures	92,989	109,363	93,855	(15,508)
Occupancy	44,900	54,121	52,911	(1,210)
Capital Outlay	8,500	16,379	9,646	(6,733)
Total Expenditures	10,361,087	10,788,169	8,072,477	(2,715,692)
Excess (Deficiency) of Revenue				
Over (Under) Expenditures	(55,118)	(57,517)	86,700	144,217
Other Financing Sources (Uses)				/
Other Financing Uses			(83,790)	(83,790)
Total Financing Uses			(83,790)	(83,790)
Fund Balance -				
January 1, 2003	1,387,989	1,387,989	905,224	(482,765)
Fund Balance -				
December 31, 2003	\$ 1,332,871	\$ 1,330,472	\$ 908,134	\$ (422,338)
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			2003	Variance	
	Bud	lget		Over	
	Original	Final	Actual	(Under)	
IIIIMAN CEDMOEC					
HUMAN SERVICES Office on Aging					
Revenues					
Intergovernmental	\$ 6,086,960	\$ 6,086,960	\$ 4,941,693	\$ (1,145,267)	
Program / Project Income	60,000	60,000	135,874	75,874	
Interest and Rents	25,800	25,800	17,390	(8,410)	
Miscellaneous	32,700	32,700	4,592	(28,108)	
Total Revenues	6,205,460	6,205,460	5,099,549	(1,105,911)	
Expenditures				/==	
Reimbursement to State	55,000	55,000	1,572	(53,428)	
Salaries & Benefits	1,862,540	1,981,893	1,912,633	(69,260)	
Personnel Expense	24,700	24,279	10,557	(13,722)	
Consultant/Contracted Svcs.	120,000	157,569	119,332	(38,237)	
Sub Contracted Services	4,090,000	3,851,757	2,303,963	(1,547,794)	
Occupancy	478,000	379,773	332,518	(47,255)	
Communication	96,500	119,146	73,842	(45,304)	
Supplies & Minor Equip.	181,000	209,893	115,254	(94,639)	
Transportation	45,000	45,000	38,264	(6,736)	
Other Expenditures	232,832	87,361	40,991	(46,370)	
Capital Outlay	145,632	419,533	193,077	(226,456)	
Total Expenditures	7,331,204	7,331,204	5,142,003	(2,189,201)	
Excess (Deficiency) of Revenue					
Over (Under)Expenditures	(1,125,744)	(1,125,744)	(42,454)	1,083,290	
Fund Balance -					
January 1, 2003	1,159,544	1,159,544	1,058,636	(100,908)	
Fund Balance -					
December 31, 2003	\$ 33,800	\$ 33,800	\$ 1,016,182	\$ 982,382	

			2003	Variance Over	
	Bud	lget			
	Original	nal Final Actual		(Under)	
Child Care Resource Managen	nent				
Revenues					
Intergovernmental	\$ 5,758,611	\$ 5,758,611	\$ 5,592,844	\$ (165,767)	
Interest	12,000	12,000	4,695	(7,305)	
Miscellaneous	-	-	10	10	
Total Revenues	5,770,611	5,770,611	5,597,549	(173,062)	
Expenditures					
Reimbursement to State	_	142,820	142,819	(1)	
Salaries & Benefits	487,044	520,374	422,481	(97,893)	
Personnel Expense	2,950	2,950	826	(2,124)	
Consultant/Contracted Srvcs.	22,500	22,134	17,150	(4,984)	
Sub Contracted Services	4,817,607	4,817,607	4,684,220	(133,387)	
Occupancy	68,937	71,737	60,922	(10,815)	
Communication	117,500	100,182	35,450	(64,732)	
Supplies & Minor Equip.	115,000	170,000	87,092	(82,908)	
Transportation	12,000	12,000	3,322	(8,678)	
Other Expenditures	85,909	90,193	84,093	(6,100)	
Capital Outlay	10,000	15,000	9,643	(5,357)	
Total Expenditures	5,739,447	5,964,997	5,548,018	(416,979)	
Excess (Deficiency) of Revenue					
Over (Under) Expenditures	31,164	(194,386)	49,531	243,917	
Fund Balance -					
January 1, 2003	399,910	399,910	182,183	(217,727)	
Fund Balance -	\$ 421.074	\$ 205,524	\$ 231,714	\$ 26,190	
December 31, 2003	\$ 431,074	φ 205,524	\$ 231,714	\$ 26,190	

				2003		Variance		
	Budget						Over	
	Ori	Original Final		Actual		(Under)		
Courtroom Improvement Pro	ject							
Revenues								
Interest	\$	400	\$	400	\$	1,639	\$	1,239
Total Revenues		400		400		1,639		1,239
Expenditures								
Fixed Assets	1	92,789		45,071		24,753		(20,318)
Infrastructure		-		_		_		-
Other Expenditures		3,002		150,720		129,651		(21,069)
Total Expenditures	1	95,791		195,791		154,404		(41,387)
Excess (Deficiency) of Revenue								
Over (Under) Expenditures		95,391)		(195,391)		(152,765)		42,626
Fund Balance -								
January 1, 2003	2	03,002		203,002		204,473		1,471
Fund Balance -								
December 31, 2003	\$	7,611	\$	7,611	\$	51,708	\$	44,097

			2003	Variance	
		dget		Over	
	Original	Final	Actual	(Under)	
FAA Projects					
Revenues					
Intergovernmental	\$ 172,000	\$ 172,000	\$ 80,476	\$ (91,524)	
Interest	275	275	59	(216)	
Total Revenues	172,275	172,275	80,535	(91,740)	
Expenditures					
Infrastructure	183,075	183,075	75,050	(108,025)	
Fixed Assets	-	-	-	(,)	
Other Expenditures	-	_	11,861	11,861	
Total Expenditures	183,075	183,075	86,911	(96,164)	
Excess (Deficiency) Revenue					
Over (Under) Expenditures	(10,800)	(10,800)	(6,376)	4,424	
Other Financing Sources (Uses)					
Other Financing Sources	-	22,631	23,952	1,321	
Other Financing Uses	-	(23,649)	(23,649)	-	
Total Financing Sources (Uses)		(1,018)	303	1,321	
Excess (Deficiency) of Revenue					
Over (Under) Expenditures	(10,800)	(11,818)	(6,073)	5,745	
Fund Balance -					
January 1, 2003	10,800	11,818	11,871	53	
Fund Balance -					
December 31, 2003	\$ -	\$ -	\$ 5,798	\$ 5,798	